

**COMMISSIONERS PREAGENDA
FOR THE REGULAR MEETING OF
CLALLAM COUNTY PUBLIC UTILITY DISTRICT #1
BOARD OF COMMISSIONERS
FEBRUARY 28, 2022 at 1:30 PM**

Join Zoom Meeting:

<https://us06web.zoom.us/j/82584897639?pwd=MTNzT2gzZS95K0lvbThjLy9kQmQ2UT09>

Meeting ID: 825 8489 7639 | **Passcode:** 192230

One tap mobile: +12532158782,,82584897639#,,,,*192230# US (Tacoma)

Find your local number: <https://us06web.zoom.us/u/kbtZvOKUQa>

- **Consent Agenda Items**
The Commissioners will consider approving Consent Agenda items.

- **Strategic Plan KPI Updates**
Staff will provide an in-depth update on the 2021 Strategic Plan's Key Performance Indicators (KPIs).

- **BPA Post-2028 Contract Discussion**
The Commissioners will discuss any recent draft updates or presentations.

The Commissioners will also consider the customary business matters associated with approval of payments, minutes of the previous meeting, reports from Commissioners and staff, comments from the public, and other items of information or general business. Items may be added to, or removed from, the agenda at the meeting.

AGENDA
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1. CALL TO ORDER

2. APPROVAL OF CONSENT AGENDA

- a. Minutes of the February 14, 2022 regular meeting; and
- b. Claim vouchers for February 14 through February 22, 2022 for a total of \$4,076,315.68; and
- c. Payroll vouchers for the period of February 1 through February 14, 2022.

3. AGENDA REVISIONS

4. COMMENTS FROM THE PUBLIC

5. BUSINESS ITEMS

- a. 2021 KPI Reporting by all Direct Reports General Manager's Direct Reports
- b. BPA Post-2028 contract discussion Commissioners, Staff

6. CORRESPONDENCE/COMMUNICATIONS

- a. Developer letter to County and WSDOT Aviation Director letter Tom Martin
to PUD re: providing Sequim airport access to Carlsborg water

7. COMMISSIONER REPORTS

8. STAFF REPORTS

9. BOARD ACTIONS FOR STAFF

10. COMMENTS FROM THE PUBLIC

11. EXECUTIVE SESSION

12. ADJOURN

CLALLAM COUNTY PUBLIC UTILITY DISTRICT #1
Minutes of the Regular Meeting of the Board of Commissioners
Main Office | 104 Hooker Road | Sequim, WA 98382
February 14, 2022 – This meeting was held remotely via ZOOM

Commissioners Present

Will Purser, President
Rick Paschall, Vice President
Jim Waddell, Secretary

Staff Present

Sean Worthington, General Manager
John Purvis, Assistant General Manager
Jamie Spence, HR Manager
Larry Morris, Safety Manager
Lori Carter, Controller, Auditing Officer
Nicole Hartman, Communications Manager
Ruth Kuch, Finance Manager/Treasurer
Steve Schopfer, IT Services Manager
Teresa Lyn, Executive Assistant
Tom Martin, WWW Manager

Chanda Halverson, Customer Service
Supervisor
Shawn Delplain, Broadband Supervisor
Terry Lind, Operations Manager
Mattias Järvegren, Utility Services
Supervisor
Sarah Canepa, Financial Analyst
Chelsey Jung, Payroll Coordinator
Tyler King, Power Analyst
Rebecca Turner, Sr. Accountant
Mike Hill, Engineering Manager

Others Present as Identified

Janet Marx
Fred Mitchell
Patti Morris
Audrey Grafstrom

The meeting commenced at 1:30 PM.

CONSENT AGENDA :22

Upon recommendation of staff, and upon motion of Commissioner Waddell seconded by Commissioner Paschall and carried, the Commissioners approved the following consent agenda items:

- a. Minutes of the January 24, 2022 regular meeting;
- b. Claim vouchers for January 24 through February 7, 2022 for a total of \$5,412,478.95;
- c. Payroll vouchers for the period of January 1 through February 4, 2022;
- d. Removal of delinquent accounts from the February 2022 active accounts receivable totaling \$30,428.33 including a 30% collection fee; and
- e. Contractor prequalification for Mi-Tech Services, Inc. in the amount of \$500,000 for the upcoming calendar year.

AGENDA REVISIONS 2:43

There were no agenda revisions.

COMMENTS FROM THE PUBLIC 2:55

There was no public comment.

BUSINESS ITEMS STARTING AT 3:27

- a. **3:33:** Assistant General Manager John Purvis presented a comprehensive **Power Supply Analysis**. Topics covered: BPA billing determinants; costs of power and transmission; an analysis of alternative supply; market trends; and probable future market impacts. He also provided an update to the District's September 2020 presentation **Future Power Supply Options and CETA** in which the latest renewable offerings of wind and solar were discussed and analyzed in terms of procurement, efficacy, cost, and impact. Additional topics were recent battery trends, their current viability, availability, and cost trends. It is likely that vehicle electrification will be substantially delayed due to battery component costs and availability. Accordingly, the economic viability of the planned Distribution Scale Battery project will be pushed out due to higher project cost and slower cost recovery. The next presentation, a **Tier 1 System Size Analysis Overview** provided an analysis of public power system variances, volatility, volume, obligations, generation and output, and market and secondary sales impact. The closing presentation focused on the Western Public Agency's Group (WPAG) recent Post 2028 Concept Paper: **Public Discussion and BPA System Size and Allocation**. Discussed was the critical power inventory 2002 through 2023. The District favors fixing Critical Firm Power for the duration of the upcoming contract.

At the closing of these in-depth presentations Assistant Manager Purvis recommended that the District proceed with its' principle to seek the lowest future cost power supply option(s) and technologies while conforming to CETA carbon requirements. Additionally, he recommended that the District communicate to WPAG that our preference is Option 2: to fully reallocate Critical High Water Marks (CHWMs) to be used starting with the first rate period under the new contracts based on updated loads and resources. He also recommended communicating to WPAG that the District would entertain – depending on details – Option 4: to set the post-2028 CHWM for each customer at the higher of its CHWM under Option 1 and Option 2. A discussion of recent market volatility ensued. All three Commissioners agreed with the above stated principle and staff recommendations of Option 2 and 4. It was agreed that we look outside of BPA if alternate source's costs become cost competitive compared to those of BPA.

- b. **1:25:28:** Bonneville Power Administration's (BPA)'s post-2028 contract: this topic was thoroughly discussed during the above Business Item a presentations.

The meeting convened and recessed at 2:58 PM for a five minute break. The meeting reconvened at 3:03 PM.

CORRESPONDENCE/COMMUNICATIONS 1:28:00

General Manager Sean Worthington presented on and asked for Commissioner feedback and approval on the District's draft Provider of Choice education letter, composed in response to recent public comment from Mark Ozias, County Commissioner, and in response to letters regarding the District's Provider of Choice from the City of Forks, City of Sequim, and the Port of Port Angeles. Commissioner Waddell disagreed with the response letters as written. Commissioners Purser and Paschall agreed with letter as written. Commissioner Purser moved to send the letter out as is and Commissioner Paschall seconded.

COMMISSIONER REPORTS 1:30:00

Commissioner Waddell attended Public Power, Power and Conservation, EDC, and WPAG meetings and BPA's quarterly IPR meeting. Topics were financial and asset management.

Commissioner Paschall attended a WPAG meeting and a Northwest RiverPartners meeting at which their five year plan and their pro-Snake River Plan as well as related efforts to prevent disinformation about the lower Snake River dams were discussed.

Commissioner Purser attended WPAG and NoaNet meetings. He attended an Energy Northwest virtual meeting. Topics there were the high level of COVID cases, nuclear and security worker agreements, and a major cyberattack which it is believed came from Russia and which was defeated. Also discussed were EN budgets, work on an extended power upgrade to and an eight year licensing extension for the Columbia Generating System. EN purchased six additional electric charging stations and discussed an upcoming a bond issue for the \$650 million bond issue for regional cooperation debt over a 10 year period.

STAFF REPORTS 1:42:46

Customer Service Supervisor Chanda Halverson provided an update on the District's recent customer survey regarding the upcoming change in the Sekiu office hours. 2000 phone calls were placed providing information and a route to provide us with feedback. No customers communicated opposition to the change in office hours.

Broadband Supervisor Shawn Delplain provided an update on broadband grants that the County applied for and were awarded. He advised that to date our PUD has applied for (and not awarded) four state or federal grants. We are currently working towards a middle mile application via USDA Rural Reconnect Phase 3 which is due April 29th 2022. This build is for connecting the Elwha River area to Forks.

BOARD ACTION ITEMS FOR STAFF 1:52:00

- a. Completed: Staff is to communicate to WPAG that our PUD favors fixing Critical Firm Power for the duration of the upcoming BPA process; and
- b. Completed: Staff is to communicate to WPAG that our PUD favors Option 2 or Option 4 as presented in today's *Future Power Supply Options and CETA* PowerPoint.

COMMENTS FROM THE PUBLIC 1:53:05

There was no public comment.

The meeting convened and recessed at 2:24 PM for an executive session estimated to last 30 minutes. No action is expected after the executive session.

EXECUTIVE SESSION 1:54:00

The Commissioners held an executive session for the purpose of discussing the potential acquisition of real estate pursuant to RCW 42.30.110(1)(b). In attendance were Commissioners Purser, Waddell, and Paschall, General Manager Sean Worthington, Assistant General Manager John Purvis, and Human Resources Manager Jamie Spence.

ADJOURN

The meeting reconvened at 3:57 PM. There being no further business to come before the Commission, the meeting adjourned at 3:57 PM.

ATTEST:

President

Vice President

Secretary


A detailed transcript of this meeting via audio recording is available to the public on the Commission Meetings page of the PUD website here: <https://clallampud.net/commission-meetings/>.

February 14, 2022

SUMMARY VOUCHER APPROVAL
PUBLIC UTILITY DISTRICT #1 OF CLALLAM COUNTY
OPERATING FUND

We certify, under penalty of perjury, that the materials have been furnished, the services rendered, or the labor performed as described herein, and that the attached list of claims are a just, due and unpaid obligation against Public Utility District No. 1 of Clallam County, and that we are authorized to authenticate and certify said claims.

SIGNED  DATE 2/23/22
AUDITING OFFICER

 DATE 2/24/22
GENERAL MANAGER

Vouchers audited and certified by the Auditing Officer and the General Manager have been recorded on the attached list(s) which has been made available to the Board of Commissioners of Public Utility District No. 1 of Clallam County. We, the undersigned Board of Commissioners of Public Utility District No. 1 of Clallam County, approve for payment those vouchers included on the attached list(s):

Summary for Voucher Lists Dated 2/14/2022–2/22/2022

Checks	\$	801,490.23
Wire Transfers		3,229,492.37
E-Payment		45,333.08
Prepays		
Total	\$	4,076,315.68

COMMISSIONER

COMMISSIONER

COMMISSIONER



2021

Key Performance Indicators (KPIs) Update



Presented to CCPUD1 Board of Commissioners
February 28, 2022



Direct Report Lead:

John Purvis

Assistant General Manager



2021 KPIs

- Ensure Reliable Supply
- Practice Environmental Responsibility
- Manage Resource Portfolio
- Manage Risk Internal & External



Ensure Reliable Supply

2021 KPI



Electric (rolling annual)

- **Green** = SAIDI < 185
- **Yellow** = SAIDI = 185-250
- **Red** = SAIDI > 250

- **2021 Result = 159 minutes. Excludes:**
 - January FEMA major storm event
 - November FEMA major storm event
 - Late December 2021 major snow event



Ensure Reliable Supply

2021 KPI continued...



Electric (3 year cycle)

- **Green** = > 90% on RP3 score
- **Yellow** = > 80% on RP3 score
- **Red** = < 80% on RP3 score

- **2019-21 Result = 100% RP3 score**
- **2022-24 RP3 submission is scheduled for Fall 2022**



Practice Environmental Responsibility

2021 KPI



Electric (quarterly)

- **Green** = No violations
- **Yellow** = Investigation of violation
- **Red** = Any violation

- **1st Quarter = No investigations nor violations**
- **2nd Quarter = No investigations nor violations**
- **3rd Quarter = No investigations nor violations**
- **4th Quarter = No investigations nor violations**



Manage Our Resource Portfolio

2021 KPI



Electric

- **Green** = < \$43 per MWh conservation & Tier 2 resources
- **Yellow** = \$43 to \$46 per MWh conservation & Tier 2 resources
- **Red** = >\$46 MWh conservation & Tier 2 resources

- **2021 Results:**

- Conservation cost = \$19.88 / MWh
- Tier 2 cost = \$33.48 / MWh



Manage Risk: Internal & External 2021 KPI



AEGIS (periodic)

- **Green** = All AEGIS topics evaluated as “Satisfactory”
- **Yellow** = No more than 1 AEGIS topic evaluated as “Needs Improvement”
- **Red** = Two or more AEGIS topics evaluated as “Needs Improvement”

- **2018 Result = 1 topic evaluated needs improvement**

- **2022 inspection scheduled for July**



Manage Risk: Internal & External

2021 KPI *continued...*

Active Strategic Projects

- **Green** = “On Track” with over 90% of active Strategic Projects
- **Yellow** = “On Track” with 75% to 90% of active Strategic Projects
- **Red** = “On Track” with less than 75% of active Strategic Projects



- 2021 Result = 78 of 103 projects on track or completed, 76%

Manage Risk: Internal & External 2021 KPI *continued...*



Claim Events Paid or Compromised

- **Green** = < 7
- **Yellow** = 7-10
- **Red** = > 10

- 2021 Result = 6 claims paid in 2021 totaling \$4,806.27



Direct Report Lead:

Tom Martin

Water & Wastewater Manager



2021 KPIs

- Ensure Reliable Supply
- Practice Environmental Responsibility
- Manage Resource Portfolio



Ensure Reliable Supply

2021 KPI *continued...*



Major Emergency Events

- **Green** = 0 -1 per quarter
- **Yellow** = 2 - 3 per quarter
- **Red** = >3 per quarter

- **1st Quarter:**

- 2/18/21: Hwy 112 main break (Clallam Bay/Sekiu)

- **2nd Quarter:**

- 4/9/21: Kalawa St./Hwy 112 main break
(Clallam Bay/Sekiu)
- 6/20/21: Hwy 112/8th St. main break
(Clallam Bay/Sekiu)



Ensure Reliable Supply

2021 KPI *continued...*



Major Emergency Events

- **Green** = 0 -1 per quarter
- **Yellow** = 2 - 3 per quarter
- **Red** = >3 per quarter

- **3rd Quarter:**

- **9/12/21: Washington St. main break (Clallam Bay/Sekiu)**
- **9/16/21: Eagle Crest main break (Clallam Bay/Sekiu)**
- **9/18/21: Carlsborg Rd. main break (Carlsborg)**
- **9/21/21: Eagle Point contractor dig in (Clallam Bay/Sekiu)**



Ensure Reliable Supply

2021 KPI *continued...*



Major Emergency Events

- **Green** = 0 -1 per quarter
- **Yellow** = 2 - 3 per quarter
- **Red** = >3 per quarter

- **4th Quarter:**

- **10/16/21: John Jacobs Rd. main break (Fairview)**
- **11/3/21: Gehrke Rd. main break (Fairview)**
- **11/15/21- 11/24/21: Hwy 112 main break; landslide; pump station flooding; outages (Clallam Bay/Sekiu)**



Practice Environmental Responsibility

2021 KPI *continued...*



Water Violations

- **Green** = no violations
- **Yellow** = Investigation of violation
- **Red** = Any violation

- **1st Quarter: No violations or investigations**

- **2nd Quarter:**

- **June 2021: Clallam Bay/Sekiu monitoring violation**
- **June 2021: Island View monitoring violation**



Practice Environmental Responsibility

2021 KPI *continued...*



Water Violations

- **Green** = no violations
- **Yellow** = Investigation of violation
- **Red** = Any violation

- **3rd Quarter:**
 - **July 2021 – NPDES notice, submitted 2 days late**

- **4th Quarter: No investigations or violations**



Manage Resource Portfolio

2021 KPI continued...



Water System Loss Rates

Rolling 12 month loss rates are within DOH standards.

- **Green** = All water systems below 10% loss rate
- **Yellow** = All water systems between 10% - 15% loss rate
- **Red** = All water systems greater than 15% loss rate

Loss Rates: 12 months (2021 reporting period, 2020 data)

Water System	Loss Rate %
Clallam Bay/Sekiu	16.9%
PA Composite	15.1%
Carlsborg	20.5%
Evergreen	13.8%
Island View	16.4%
Panoramic Heights	8.0%

Loss Rates: 3-year Avg. (DOH Reporting Standard)

Water System	Loss Rate %
Clallam Bay/Sekiu	19.7%
PA Composite	11.7%
Carlsborg	11.4%
Evergreen	11.2%
Island View	15.8%
Panoramic Heights	7.6%



Manage Resource Portfolio

2021 KPI continued...



Ratio of Water Right Supply to Full Buildout Demand

- **Green** = >100
- **Yellow** = 80-100%
- **Red** = <80%

ERU's

Water System	Full Buildout	Water Rights	%
Carlsborg (existing LUD)	5,112	2,391	46%
Clallam Bay/Sekiu	3,935	3,105	79%
Evergreen	3,152	2,188	69%
Island View	46	446	970%
Fairview	6,182	3,652	59%
Gales/Monroe/Mt. Angeles	4,359	4,769	109%
Panoramic Heights	20	46	230%



Manage Resource Portfolio

2021 KPI *continued*...



% Percent Perfected

ERU's

Water System	Water Rights	Current Usage	Percent Perfected
Carlsborg	2,391	471	20%
Clallam Bay/Sekiu	3,105	1877	60%
Evergreen	2,188	535	24%
Island View	446	53	12%
Fairview	3,652	1927	53%
Gales/Monroe/Mt. Angeles	4,769	1700	36%
Panoramic Heights	46	13	27%
		18	



Direct Report Lead:
Steve Schopfer
IT Manager



2021 KPI

- Continuous Performance Improvement



Continuous Performance Improvement 2021 KPI



% of Employees recognized in Employee Recognition Program

- Green = > 10 %
- Yellow = 5 – 10 %
- Red = 0-5 %

• 2021 Result = 19%



Direct Report Lead:

Jamie Spence

Human Resources Manager



2021 KPI

- Attract and Retain Great People



Attract and Retain Great People 2021 KPI *continued...*



Performance Appraisals

- **Green** = 100% turned in on or before due date
 - **Yellow** = 100% turned in within first pay period
 - **Red** = Any appraisal more than 15 days past due
-
- **1st Quarter: 100% turned in before due date**
 - **2nd Quarter: 100% turned in before due date**
 - **3rd Quarter: 100% turned in before due date**
 - **4th Quarter = Red**



Attract and Retain Great People

2021 KPI continued...



Turnover Rate

- **Green** = Turnover rate is <5% last 12 months
- **Yellow** = Turnover rate is 5% to 10% last 12 months
- **Red** = Turnover rate is > 10% per last 12 months

- **Retirements: Q1: 2.81%, Q2: 2.81%, Q3: 4.21%, Q4: 3.51%**
- **Terminations: Q1: 6.26%, Q2: 4.87%, Q3: 4.87%, Q4: 4.80%**



Attract and Retain Great People

2021 KPI *continued...*



Training Attendance

- **Green** = > 95% employees attended
- **Yellow** = > 85% employees attended
- **Red** = < 85% employees attended

- 1st Quarter: N/A (COVID)
- 2nd Quarter: N/A (COVID)
- 3rd Quarter: N/A (COVID)
- 4th Quarter: > 85% employees attended



Attract and Retain Great People

2021 KPI *continued...*

RP3 Score

- **Green** = > 90% on RP3 Score
- **Yellow** = > 80% on RP3 Score
- **Red** = < 80% on RP3 Score

- 2021: N/A: RP3 application not due until 2022



Direct Report Lead:

Nicole Hartman

Communications/Govt. Relations Manager



2021 KPIs

- Influence Regulatory Issues
- Enhance Customer Partnerships



Influence Regulatory Issues 2021 KPI

Representation at PPC, WPAG, WPUA Meetings

- **Green** = 75%
- **Yellow** = 50-75%
- **Red** = <50%

• **2021 Result: 66%** (no longer participating in PPC)

Quarterly Communications

(Hot Line, WEB Employee Newsletter)

- **Green** = 100%
- **Yellow** = 75-99%
- **Red** = <75%



• **2021 Result: 100%**. All communications produced.

Enhance Customer Partnerships



2021 KPI

Website Users vs. Last 30 Days

- **Green** = > 5,000
- **Yellow** = 3,500-5,000
- **Red** = < 3,500

- **2021 Result = 24,009.** Need to re-evaluate KPI; saw a steep increase once the pandemic started.

Facebook Page Engagement

- **Green** = >20% likes-to-customers ratio
- **Yellow** = 10-20% likes-to-customers ratio
- **Red** = < 10% likes-to-customers ratio

- **2021 Result = 20.4%** (Up from 11% in 2020)



Enhance Customer Partnerships

2021 KPI *continued...*



Representation at Local Meetings

- **Green** = > 75%
- **Yellow** = 50-75%
- **Red** = < 50%

- **2021 Result = 100%**. Important that Committee or Organization delegate let's the alternate know if unable to attend.





Direct Report Leads:
Ruth Kuch, Finance Mgr./Treasurer
Lori Carter, Controller/Auditing Officer

2021 KPIs

- Provide Stable Rates
- Be Financially Responsible



Provide Stable Rates

2021 KPI



Year	Increase	Rate
2016	3.8%	3.8%
2017	3.8%	3.8%
2018	4.8%	4.8%
2019	3.8%	3.8%
2020	3.5%	3.5%
Avg.	3.9%	
KPI <	4.9%	
2021	3.5%	

Provide Stable Rates

2021 KPI continued...



Electric Revenues/Expenses Within % of Budget (cash basis)

- **Green** = Within 5% of budget
- **Yellow** = 5% to 8% of budget
- **Red** = >8% of budget

- **Electric Revenues: 8%**
 - Budget: \$68.9M | Actual: \$74.7M
- **Electric Expenses: 2%**
 - Budget: \$71.1M | Actual: \$72.7M



Provide Stable Rates

2021 KPI continued...



Water Revenues/Expenses Within % of Budget (cash basis)

- **Green** = Within 5% of budget
- **Yellow** = 5% to 8% of budget
- **Red** = >8% of budget

- **Water Revenues: 4%**
 - Budget: \$5.3M | Actual: \$5.5M
- **Water Expenses: 18%**
 - Budget: \$6.9M | Actual: \$5.7M



Provide Stable Rates

2021 KPI continued...



Electric and Water

- **Green** = Capital +/- 15% of Depreciation
- **Yellow** = Capital +/- 20% of Depreciation
- **Red** = Capital > +/- 20% of Depreciation

- **2021 Results:**
 - **Actual Electric: +14.37%**
 - Capital \$11.3M | Depreciation \$9.9M
 - **Actual Water: +68.73%**
 - Capital \$1.8M | Depreciation \$1.1M



Be Financially Responsible

2021 KPI



Cash Balance

- **Green** = within \$500,000 of budget
- **Yellow** = within \$500,001 to \$1,000,000 of budget
- **Red** = >\$1,000,000 of budget

- **Electric: \$2.7M: Factors in defeasance and bond issue impacts**



Be Financially Responsible



2021 KPI continued...

Cash Reserves: Target is 150+ Days

2022 revised target will be 180 days per 2021 Financial Policy

- **Green** = >120 days
- **Yellow** = 90 – 120 days
- **Red** = <90 days

- **Electric: \$23.6M | 157 days (Operating Reserves)**
 - Factors in defeasance and bond issue impacts



- **Water: \$962K | 106 Days (Operating Reserves)**

Direct Report Lead:
Larry Morris
Safety Manager



2021 KPIs

- Loss Time Injuries
- Recordable Injuries
- Educate Public on Electrical Safety
- Recognize Departments One Year Accident Free
- Field Employees Safety Audits



Build On Our Safety Culture

2021 KPI



Bringing Energy To Life™

Loss Time Injuries (LTI) Reported per Quarter

- **Green** = < 1
 - **Yellow** = 2-3
 - **Red** = 4 or more
-
- **1st Quarter: 2**
 - **2nd Quarter: 1**
 - **3rd Quarter: 1**
 - **4th Quarter: 0**



Build On Our Safety Culture

2021 KPI *continued...*



Bringing Energy To Life™

Recordable Injuries Reported per Quarter

- **Green** = < 1
 - **Yellow** = 2-3
 - **Red** = 4 or more
-
- **1st Quarter: 3**
 - **2nd Quarter: 2**
 - **3rd Quarter: 3**
 - **4th Quarter: 0**



Build On Our Safety Culture

2021 KPI *continued...*



Educate Public on Electrical Safety

(when requested)

- **Green = %**
- **Yellow = %**
- **Red = %**

- **2021: Not able to meet due to COVID**



Build On Our Safety Culture

2021 KPI *continued...*



Bringing Energy To Life™

Recognition of Departments That Were One Year Accident Free

- **Green** = %
- **Yellow** = %
- **Red** = %

- 2021: Completed program but did not award this year.



Build On Our Safety Culture

2021 KPI *continued...*



Bringing Energy To Life™

Complete Average of Three Field Employees Safety Audits per Quarter

- **Green** = 3 completed
- **Yellow** = 1-2 completed
- **Red** = 0 completed

- **2021: Completed 3+ audits per quarter**



RECEIVED

FEB 23 2022

PUD No. 1



**Washington State
Department of Transportation**

Aviation Division
7702 Terminal St SW
Tumwater, WA 98501
360-709-8015 / FAX: 360-709-8009
Toll Free: 1-800-552-0666
TTY: 1-800-833-6388
www.wsdot.wa.gov

February 10, 2022

Clallam County PUD
Attn: Doug Nass
104 Hooker Road
Sequim Valley, WA 98382

Dear Doug Nass,

The Sequim Valley Airport, located just 3 miles west of Sequim in Clallam County, is vital for Washington's regional emergency response preparedness. It serves an important role in firefighting response, catastrophic event management operations, and as an emergency lifeline for trauma care patients in rural parts of the County. Numerous government and public entities also use the airport and surrounding grounds for various activities of critical importance to national security, including U.S. Border Patrol, U.S. Coast Guard and the U.S. Army, Clallam County Sheriff's Office, Civil Air Patrol, Clallam County Disaster Airlift Response Team (DART), Emergency Volunteer Air Corps (EVAC), disaster food distribution teams and fire districts.

The Sequim Valley Airport, the surrounding community, and the county would benefit greatly from access to the Clallam County PUD's water service. Adding this critical component of infrastructure supports these activities, builds resiliency, and contributes to the economic vitality of the region. Access to water would provide emergency vehicles and aircraft with needed resources and sustainment for stalling during a catastrophic event such as a major forest fire in the Olympic National Park and surrounding areas. Water and sewer access would also allow the airport to make capital improvements to provide essential septic services and allow the airport to apply for Community Aviation Revitalization Board loan funds.

Given the important role the Sequim Valley Airport plays in the region, we support the Airport sponsor's request for expanding water service to include the Airport. We encourage the Clallam County PUD to consider extending water access for the Sequim Valley Airport.

Thank you for your consideration.

Sincerely,

David Fleckenstein

David Fleckenstein
WSDOT Aviation Director