

**COMMISSIONERS PREAGENDA
FOR THE REGULAR MEETING OF
CLALLAM COUNTY PUBLIC UTILITY DISTRICT #1
BOARD OF COMMISSIONERS
MARCH22, 2021**

Join Zoom Meeting:

<https://zoom.us/j/97282590748?pwd=MzZlRE5kYnRZUXZiVIJoMEhiaVZPQT09>

Meeting ID: 972 8259 0748 | **Passcode:** 591832

One tap mobile: +12532158782,,97282590748#,,,,*591832# US (Tacoma)

Find your local number: <https://zoom.us/u/ahLjGdC>

- **Consent Agenda Items**

The Commissioners will consider approving Consent Agenda items.

- **RESOLUTION 2194-21 Supporting The Federal Columbia River Power System**

The Commissioners will consider adopting RESOLUTION 2194-21 supporting the Federal Columbia River power system, recognizing its role in environmental stewardship and opposing the removal of the lower Snake River dams.

Staff recommendation: Staff requests a motion, second, and vote to adopt Resolution 2194-21 supporting the Federal Columbia River power system, recognizing its role in environmental stewardship and opposing the removal of the lower Snake River dams.

- **RESOLUTION 2195-21 Authorizing the Disposal of Surplus Property**

The Commissioners will consider approving RESOLUTION 2195-21 authorizing the General Manager to dispose of surplus property.

Staff recommendation: Staff requests a motion, second, and vote to approve Resolution 2195-21 authorizing the disposal of surplus property, which consists of one Migmaster 250 S/N MAGI939106 which is no longer useable or repairable and has no value.

- **Invitation to Solicit Quotes for Pole Inspection, Testing, and Reporting – Reference Bid Number # 211003**

The Commissioners will consider authorizing staff to solicit quotations for a contractor to inspect, treat, and report on an unspecified number of electrical transmission and distribution wood poles.

Staff recommendation: Staff requests a motion, second, and vote to authorize staff to solicit quotations for Bid Number # 211003 for a contractor to inspect, treat, and report on an unspecified number of electrical transmission and distribution wood poles. The number of poles is undetermined at this time. The location of the work is Clallam County. This project will have an estimated not-to-exceed amount of \$129,368.00 (not including WSST).

- **CETA Update**

Treasurer/Finance Manager Sean Worthington will present an update to the Commissioners on CETA energy assistance for low-income households. Assistant General Manager will provide a final analysis of CETA Section 12.

The Commissioners will also consider the customary business matters associated with approval of payments, minutes of the previous meeting, reports from Commissioners and staff, comments from the public, and other items of information or general business. Items may be added to, or removed from, the agenda at the meeting.

AGENDA
FOR THE REGULAR MEETING OF
CLALLAM COUNTY PUBLIC UTILITY DISTRICT #1
BOARD OF COMMISSIONERS
MARCH 22, 2021

Join Zoom Meeting: <https://zoom.us/j/92082421629?pwd=ZVBraS83ellKem5oTStVbG1pVmVMQT09>

Meeting ID: 920 8242 1629 | **Passcode:** 145100

One tap mobile: +12532158782,,92082421629#,,,,*145100# US (Tacoma)

Find your local number: <https://zoom.us/u/acAyGvpoS0>

1. CALL TO ORDER

2. APPROVAL OF CONSENT AGENDA

- a. Minutes of the March 8, 2021 regular meeting;
- b. Claim vouchers for March 8 through March 15, 2021 for a total of \$1,020,464.77;
- c. Payroll vouchers for the period of February 16 through February 28, 2021;
- d. Pre-qualification for contractor Par Electric Power for \$10,000,000;
- e. Pre-qualification for contractor Palouse Power LLC for \$2,000,000;
- f. Pre-qualification for contractor Cannon Constructors LLC for \$10,000,000; and
- g. Pre-qualification for contractor Riverline Power LLC for \$1,000,000.

3. AGENDA REVISIONS

4. COMMENTS FROM THE PUBLIC

5. BUSINESS ITEMS

- a. RESOLUTION 2194-21 Supporting The Federal Columbia River Power System, Recognizing Its Role in Environmental Stewardship and Opposing the Removal of the Lower Snake River Dams Doug Nass
- b. RESOLUTION 2195-21 Authorizing the Disposal of Surplus Property Terry Lind
- c. Invitation to Bid Number 211003 for Pole Inspection, Treating, and Reporting Bill Decker
- d. CETA Energy Assistance for Low-Income Households/
Final Analysis CETA Section 12 Sean Worthington
John Purvis

6. CORRESPONDENCE/COMMUNICATIONS

7. COMMISSIONER REPORTS

8. STAFF REPORTS

9. BOARD'S ACTION ITEMS FOR STAFF

10. COMMENTS FROM THE PUBLIC

11. EXECUTIVE SESSION

12. ADJOURN

CLALLAM COUNTY PUBLIC UTILITY DISTRICT #1
Minutes of the Regular Meeting of the Board of Commissioners
Main Office | 104 Hooker Road | Sequim, WA 98382
MARCH 8, 2021 – This meeting was held remotely via ZOOM

Commissioners Present

Will Purser, President
Rick Paschall, Vice President
Jim Waddell, Secretary

Staff Present

Doug Nass, General Manager	Nicole Hartman, Communications Manager
John Purvis, Assistant General Manager	Lori Carter, Controller/Auditing Officer
Sean Worthington, Finance Manager/Treasurer	Ruth Kuch, Financial Analyst II
Ben Phillips, Engineer III	Jamie Spence, HR Manager
Mike Hill, Engineering Manager	Tyler King, Power Analyst
Tom Martin, Water/Wastewater Manager	Larry Morris, Safety Manager
Colin Young, Distribution Supervisor	Teresa Lyn, Executive Assistant

Others Present as Identified

Patti Morris	Janet Marx
Krestine Reed	Donna Potter Phillips
Paula Simpson-Barnes	Ryan Neale

The meeting commenced at 1:30 PM.

CONSENT AGENDA 1:42

Upon recommendation of staff, and upon motion of Commissioner Paschall seconded by Commissioner Waddell and carried, the Commissioners approved the following consent agenda items:

- a. Minutes of the February 8, 2021 regular meeting;
- b. Claim vouchers for February 8 through March 1, 2021 for a total of \$6,244.188.58;
- c. Payroll vouchers for the period of February 1 through February 15, 2021; and
- d. Removal of delinquent accounts from March 2021 active accounts receivable totaling \$20,648.36, including a 30% collection fee.

AGENDA REVISIONS 5:15

The PNNL correspondence presentation is postponed to another date due to the unavailability of PNNL speakers. They are unable to attend today's meeting. Commissioner Paschall requested that an item requesting staff to develop a letter in support of the lower Snake River dams be added to the agenda.

COMMENTS FROM THE PUBLIC 7:16

No comments.

BUSINESS ITEMS

8:11 Upon recommendation of staff, and upon motion of Commissioner Paschall, seconded by Commissioner Waddell and carried, the Board authorized Acceptance Memo of Completion for Contract No. 201008 with 2 Grade LLC. The project consisted of installing a water main under Winterhaven Drive, near Mount Pleasant Road, to create a distribution system loop in the Gales Addition water system east of Port Angeles. Work started on December 17, 2020 and was completed on January 29, 2021 for a total contact price of \$92,273.53, including WSST.

12:15 Ryan Neale, an attorney specializing in utility law from Mill Creek law, and acting on behalf of Public Agencies Group (WPAG), presented on BPA's post-2028 power contract process. He also provided a high level update on the Energy Imbalance Market (EIM).

1:18 Commissioner Paschall proposed that staff develop a Resolution in support of the lower Snake River dams. Commissioner Waddell opposed the proposal. Commissioner Purser supported the proposal.

CORRESPONDENCE/COMMUNICATIONS 1:24

Commissioner Paschall advised that he was recently hospitalized due to a clot on his brain, from which he is recovering.

COMMISSIONER REPORTS 1:25

Commissioner Waddell attended WPUDA board and committee meetings and Commissioner training. He also attended a WPAG meeting, and a Forks Chamber of Commerce meeting.

Commissioner Purser attended Energy Northwest meetings., and WPUDA board and committee meetings.

The meeting convened and recessed at 3:16 for a break. The meeting reconvened at 3:31PM.

STAFF REPORTS 1:51

Engineer Ben Phillips presented a thorough overview on the technologies utilized to design the transmission rebuild and voltage upgrade to the Airport Rd to BPA Port Angeles transmission system.

BOARD'S ACTION ITEMS FOR STAFF 2:24

1. Staff is to develop a Resolution in support of the lower Snake River dams.

COMMENTS 2:24

No comments.

ADJOURN

There being no further business to come before the Commission, the meeting adjourned at 3:55 PM.

ATTEST:

President

Vice President

Secretary

A detailed transcript of this meeting via audio recording is available to the public on the Commission Meetings page of the PUD website here: <https://clallampud.net/commission-meetings/>.

March 8, 2021

SUMMARY VOUCHER APPROVAL
PUBLIC UTILITY DISTRICT #1 OF CLALLAM COUNTY
OPERATING FUND

We certify, under penalty of perjury, that the materials have been furnished, the services rendered, or the labor performed as described herein, and that the attached list of claims are a just, due and unpaid obligation against Public Utility District No. 1 of Clallam County, and that we are authorized to authenticate and certify said claims.

SIGNED *Yoni Carter* DATE 3/12/21
AUDITING OFFICER

[Signature] DATE 3/12/21
GENERAL MANAGER
For

Vouchers audited and certified by the Auditing Officer and the General Manager have been recorded on the attached list(s) which has been made available to the Board of Commissioners of Public Utility District No. 1 of Clallam County. We, the undersigned Board of Commissioners of Public Utility District No. 1 of Clallam County, approve for payment those vouchers included on the attached list(s):

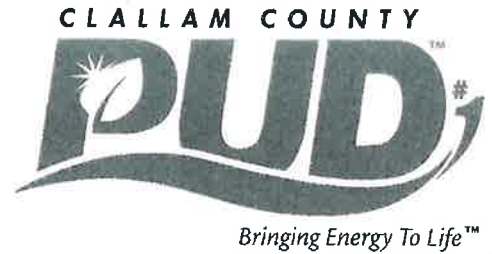
Summary for Voucher Lists Dated 3/8/2021–3/15/2021

Checks	\$	859,404.56
Wire Transfers		89,361.79
E-Payment		71,698.42
Prepays		
Total	\$	1,020,464.77

COMMISSIONER

COMMISSIONER

COMMISSIONER



MEMORANDUM

Date: March 22, 2021
To: Doug Nass, General Manager
From: John Purvis, Assistant General Manager
Re: CONTRACTOR PREQUALIFICATION APPLICATIONS

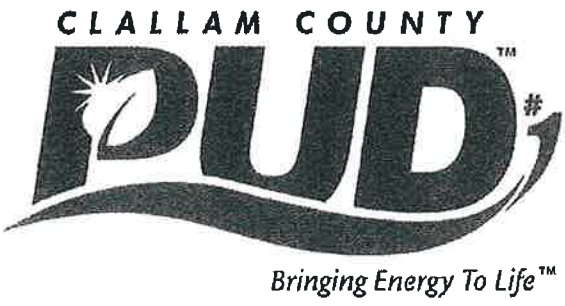
The contractor on the following list is requesting approval for prequalification for the upcoming calendar year. Sean Worthington, Treasurer/Finance Manager, has examined the financial data submitted with the application as well as the bonding letter from their surety and/or bonding company and has recommended the prequalification amount as indicated:

Table with 3 columns: Contractor, Previously Approved Amount, Recommended Amount. Row 1: PAR Electric Contractors, Inc, \$2,500,000, \$10,000,000

Approved by Board of Commissioners at meeting of: _____, 20__.

Doug Nass, General Manager

District Use Only: MH JP TL BD SW JS _____
 Previous Pre-Qual Amount: \$ 2,500,000 New Pre-Qual Amount: \$ 10,000,000
 References checked by: _____ (on new contractors only) Date: _____
 Date To Board: March 22, 2021



**APPLICATION FOR PREQUALIFICATION TO BID ON
 CONSTRUCTION OR IMPROVEMENT OF ELECTRICAL FACILITY**

Contractors wishing to apply to the PUBLIC UTILITY DISTRICT NO. 1 OF CLALLAM COUNTY for designation as a pre-qualified bidder for construction or improvement of any electrical facility shall complete the following questionnaire and submit all the information requested.

As used herein, the term "construction or improvement of any electrical facility" shall mean the construction, the moving, maintenance, modification, or enlargement of facilities primarily used or to be used for the transmission or distribution of electricity at voltages above seven hundred fifty volts, including structures directly supporting transmission or distribution conductors but not including site preparation, housing, or protective fencing associated with but not included in a contract for such construction, moving, modification, maintenance, or enlargement of such facilities.

1. Name of Business: PAR Electrical Contractors
2. Address -- Mailing: PO Box 521 Hubbard, OR 97032
 Business: 2340 Industrial Ave. Hubbard, OR 97032
 Telephone Number: (503) 982-4651
 FAX Number: (503) 982-5704
 E-Mail Address: msusskind@parelectric.com
 U.B.I. Number: 601-492-360
 Contractor Registration No: PARELECTRIC977OD
 WA Employment Security No: 204431004
 Dept. of Revenue State Excise Tax No: 601-492-360
 Company Federal Tax ID No: 44-0591890
 Sole Proprietorship Partnership Incorporation

3. If Applicant is a corporation:

a. State of incorporation: Missouri

b. Name and address of registered agent: Quanta Services

2800 Post Oak Blvd. Suite 2600 Houston, TX 11056-6175

c. Names and addresses of officers of the corporation and their length of time with corporation. Indicate by an "*" those authorized to sign contracts:

See attached

d. Number of years the corporation has been in business: 66

4. If Applicant is a partnership, state -

a. Names and addresses of all partners:

b. Length of time partnership has been in business: _____

5. If Applicant is a sole proprietorship, how long have you been in business? _____

6. Number of years Applicant has performed the type of work for which Applicant is bidding: 66

7. Has the Applicant paid all current license fees to the State of Washington:

(circle one) YES NO

License type: Electrical Construction _____ Both _____

License # PARELEC9770D License # _____

8. Attach a **general résumé** setting forth applicant's experience, technical qualifications, and organization's ability to perform the proposed construction.

9. Attach a **list of your supervisory personnel, their qualifications, and years of experience.** Also list the number and type of craftsmen available, and list equipment available for work.

10. Attach a **list of clients served over the last three (3) years** including their names, addresses, location of the jobs performed, and contract amounts of the larger contracts. Be sure to include all work done with other Washington public utility districts.

11. What is the maximum amount of work, expressed in dollars, which you consider you are capable of undertaking? \$ \$500,000,000

12. Set forth the name and address of Applicant's bank, including the branch and name of the individual in said bank to be contacted for financial reference.

Bank of America, Credit Inquiry Services Account Number: 1390029101

PO Box 34893, Seattle, WA 98124 Tel: (803) 765-4882 Fax: (415) 343-9301

13. Set forth the names and addresses of three (3) clients who will act as references.

Bonneville Power Admin., PO Box 61409 Vancouver, WA Jared Perez: (360)619-3642

Northwest Energy, 3010 W. 69th St. Sioux Falls, SD 57108 Kane Claunch: (460) 655-2523

PacificCorp, 825 Multnomah Portland, OR 97232 Jim Coppedge: (503) 280-2783

14. Attach your last fiscal year's complete financial statement (**Balance Sheet and Income Statement**). You must also submit a letter from your bonding/surety company that identifies their capacity in aggregate and by project.

Note: Application for Pre-qualification will not be considered without last fiscal year's complete financial statement.

15. Affirm that Applicant will pay wages and benefits for craftsmen employed on work that prevail in the locality of the work, as determined by the Department of Labor and Industries. Affirm
(Please write "affirm", if you agree)

16. Affirm that Applicant will comply with government regulations regarding non-discrimination of employment and employment practices on the basis of sex, race, color, or national origin. Affirm
(Please write "affirm", if you agree)

17. APPLICANT RECOGNIZES AND AGREES THAT UNDER THE PROVISIONS OF RCW 54.04.085, IF THE DISTRICT COMMISSION DETERMINES THAT A PREQUALIFIED CONTRACTOR NO LONGER MEETS ALL OF THE REQUIREMENTS FOR PREQUALIFICATION STATUS, THE DISTRICT MAY REFUSE TO FURNISH THAT CONTRACTOR WITH A CONTRACT PROPOSAL FORM AND MAY REJECT ANY BID PROPOSAL SUBMITTED BY THAT CONTRACTOR. Affirm
(Please write "affirm", if you agree)

18. List all OSHA citations received over the past three years including:

- Violation type
- Date
- Outcome and brief description of citation
- Any fatal accidents
- **MUST ATTACH OSHA 300 LOG FOR THE PREVIOUS 3 YEAR PERIOD**

See attached

19. Applicant confirms they are not on any State or Federal Suspended/Debarment lists. If for any reason applicant is placed on any State or Federal Suspended/Debarment lists, applicant must inform the District immediately and is banned from bidding on any project until the Suspension/Debarment is lifted and at the discretion of the District.

For which of the following classes of work are you seeking prequalification? *Indicate by use of "X" in proper square.*

A. DISTRIBUTION

- 1. Hot Work - Overhead
- 2. Overhead Construction
- 3. Underground - Primary
- 4. Underground - Secondary
- 5. Plowing
- 6. Trenching

B. TRANSMISSION

- 1. Wood or Fiberglass Poles
- 2. Steel Tower
- 3. Steel or Concrete Poles
- 4. Underground
- 5. Stringing and Sagging Conductor

C. POLE AND WOOD PRODUCT INSPECTION

- 1. Inspection and Treatment of Poles in Place
- 2. Inspection of New Crossarms and Poles

D. SUBSTATION

- 1. Complete Installation
- 2. Control Wiring and Metering
- 3. Maintenance

E. AREA AND STREET LIGHTING

- 1. Installation
- 2. Maintenance

F. TREE TRIMMING AND BRUSHING

- 1. Involving "Hot" Lines
- 2. Not involving "Hot" Lines

G. RIGHT-OF-WAY CLEARING

H. ENVIRONMENTAL CLEANUP SERVICES

I. MISCELLANEOUS (List any special class not covered above)

Fiber Installation

PAR PROPOSAL

Clallam County PUD
Prequalification 2021

Qualifications

Introduction

PAR Electrical Contractors, Inc. offers a full range of construction services for substations, overhead and underground distribution and transmission lines, maintenance, startup, associated communications, emergency storm restoration and assessment, and engineer, procure and construct (EPC) services. PAR constructs, installs, repairs, designs, and helps its clients maintain the infrastructure required to deliver electrical power to their customers.

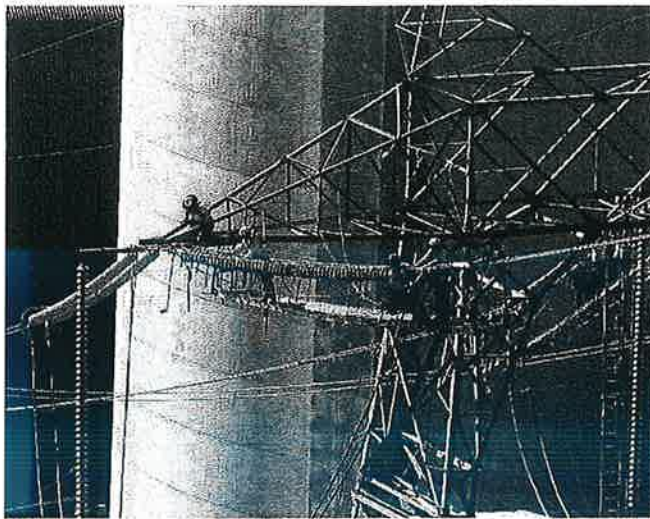
History

PAR's history spans more than six decades of successfully and safely serving clients. Its headquarters have been centrally located in Kansas City, Missouri since it was established in 1954; adding offices as it expanded its services to support clients from San Diego, California to Bow, New Hampshire.

PAR has always been a source of leaders and visionaries; from our founder, Robert E. Payton, who set the stage for the largest outside electrical contractor in the U.S., to John Colson, who became president in 1991 and brought together four contractors: PAR, Potelco, Union Power and Trans Tech, to form what is now Quanta Services, our parent.

It is in this spirit that PAR continues to provide its clients with technologically advanced construction solutions, completing each project economically, efficiently, and safely.

We proudly continue to cultivate and strengthen our heritage, collaborating with clients toward constant service improvement.



Qualifications

Our qualifications are realized through our ability to offer clients the most knowledgeable crews — outfitted with the best tools and equipment made by the best manufacturers — and completing each project economically, efficiently, and safely. This has made us the contractor of choice for many U.S. utilities. In fact, PAR has worked with nearly every utility company in the industry. More than 80% of clients rely on PAR to complete their new projects. Our success stems from a clear focus on clients' goals and our capacity to offer significant values:

- A philosophy of moving beyond traditional associations between owner and contractor to mutually beneficial and strategic business relationships
- Proven, established working associations with suppliers, equipment firms, specialty subcontractors, consultants, and government agencies
- A reputation for fairness, performance, efficiency, cost containment, and rapid response, built through successful collaborations with major U.S. utilities

Over the past 60 years, we have cultivated a highly skilled, experienced, and reliable workforce, an industry-leading safety philosophy, unrivaled quality practices, and a commitment to the environment, PAR is prepared to support clients by providing comprehensive solutions to today's challenging power industry demands.

Local Presence, National Strength

An essential element of PAR's qualifications is its operating philosophy of establishing a local presence in select markets. We also set up a regional operations office wherever a major project is located.

PAR PROPOSAL

Clallam County PUD
Prequalification 2021

Qualifications

This gives clients the service and support required to complete their projects. Of all the major electrical contractors in the United States, only PAR and its sister Quanta Services companies maintain permanent facilities in all areas of the country.

Workforce

Employees are our most valued resource. More than 2,900 PAR professionals deliver the technical skill and physical capacity to respond quickly and cost-effectively to any construction project. We maintain the largest staff of qualified union line crew personnel in the United States; we believe our technical sophistication and safety programs attract the best talent. We provide crews with access to more than 6,000 pieces of construction equipment. Our hands-on professionals are personally committed to the success of every PAR project.

Our field employees are members of the International Brotherhood of Electrical Workers (IBEW). This strong IBEW presence allows us to provide clients with qualified uniquely trained, highly productive, and safety-oriented project personnel.

We also believe our reputation for technical sophistication and safety practices attracts the best talent available. Employees receive extensive training with a core focus on — and mandatory commitment to — safe operations.

Equipment

We provide crews with access to more than 6,000 pieces of construction equipment. In times of acute labor shortages, the availability of qualified line crews is critical.

When combined with Quanta Services' resources, we have access to more than 35,000 employees and more than 52,000 pieces of equipment. Both our physical plant and labor resources are unrivaled by any other contractor.

Training

Continued training is the cornerstone of an effective safety program. Employee training is continued through a variety of media including formal classroom training as required by OSHA regulations, strategically incorporated safety/health field training sessions, and structured pre-job safety briefings/tailgate sessions. All instruction carries an emphasis on prevention of accidents and near misses.

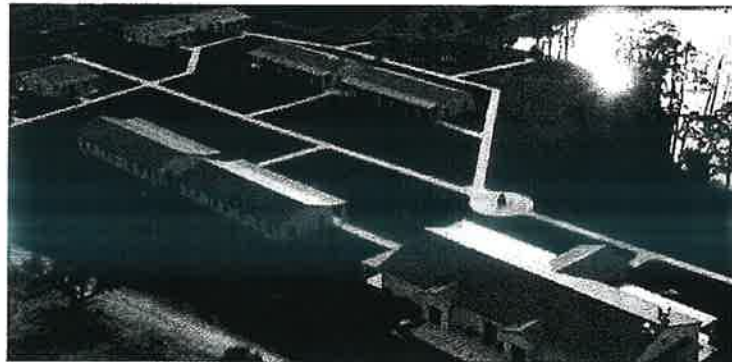
The Lazy Q Ranch, LLC

As a Quanta Services company, PAR has access to the Lazy Q, a training facility unique and exclusive to Quanta/PAR.

Sitting on a 2,200-acre campus, the professional facilitators/trainers at the Lazy Q provide hands-on training in a controlled environment.

The Lazy Q was established to offer craftsmen the technical training essential to developing a skilled future workforce.

At the Lazy Q, we offer the technical training required to work on any electrical construction project.



PAR PROPOSAL

Clallam County PUD
Prequalification 2021

Qualifications

Northwest Lineman College

Northwest Lineman College (NLC) is a dynamic, visionary and leading international educational institution providing craftsmen exceptional safety, training, and products that exceed client expectations. There are currently four campuses in Idaho, California, Texas, and Florida. NLC provides comprehensive training for electrical line workers as well as tailored programs and training for utility clients.

Safety Philosophy

We place the highest importance on the safety and health of our employees. To protect our crews, PAR relentlessly pursues its commitment to safety. We are an industry leader in safety innovation and practices; we're setting new standards in accident prevention and safety. Our safety practices are based on The Capacity Model™.



The Capacity Model™ is not a program, but a philosophy within our work environment that focuses on preventing an incident while also building the capacity for failure by always planning and executing our work as if failure is going to happen. For example, if we are working at heights, we must always utilize fall protection measures in case something happens (i.e., human error, equipment failure) and gravity takes over, threatening harm.

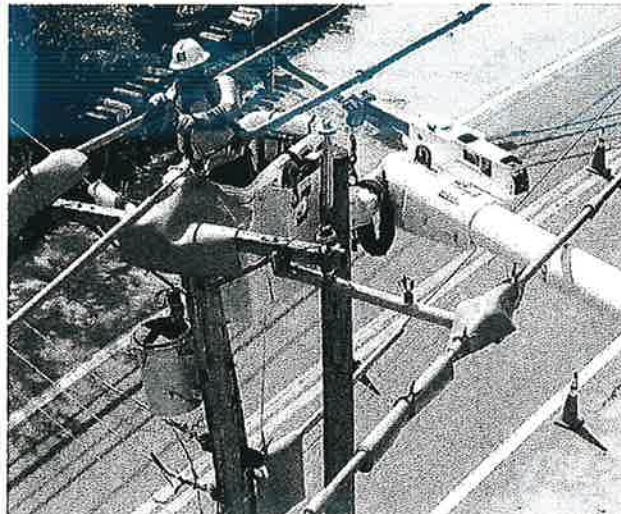
Through advanced technical innovations, such as equipment like our proprietary LineMaster™ robotic arm, and innovative processes that enable barehand and other energized techniques, we can quickly and safely repair, replace or upgrade electric power lines without interrupting service. We ensure all our crewmembers understand the importance of safety — for their sake as well as their loved ones.

Quality Practices

Our deep commitment to quality means we provide employees the best training, the best tools and equipment specific to each task, and the best work practices in the industry.

We know responsibility for quality begins with the individual who performs the work and ends with those who manage the resources involved. Those individuals providing services — as members of a PAR crew — certify that all their efforts are consistent with the required standards of quality.

Our field quality assurance and quality control programs ensure that employees are trained in the purpose, scope, and implementation of our Project Quality Plans (PQP). PAR employees receive training on field quality programs and PQPs that apply directly to their work. The project manager or the project's designated trainer trains employees on site.



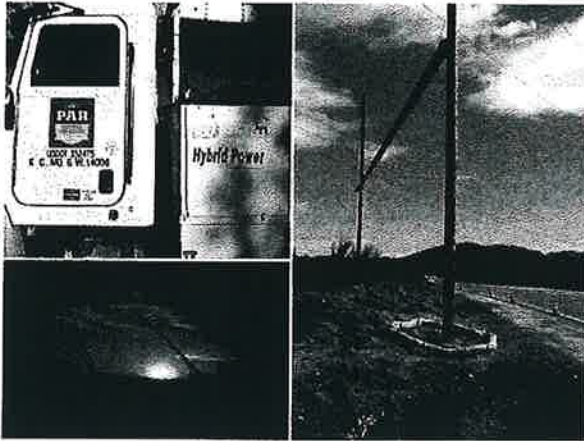
Commitment to the Environment

PAR recognizes the importance of protecting our nation's resources in all operations and business we conduct. PAR has a long history of successfully completing challenging and demanding projects in a safe, timely, and environmentally compliant manner. The reason behind this success is PAR's strong leadership team. PAR's leadership team shares the same commitment toward environmental stewardship and ensures this value resonates throughout the company.

PAR PROPOSAL

Clallam County PUD
Prequalification 2021

Qualifications



PAR prides itself in being a leader in its industry when it comes to performing a multitude of different work, whether it is constructing a 765 kV transmission line, a 500 kV substation, providing civil services, or supporting utility maintenance projects.

As such, one key component that PAR adheres to in every aspect of its work is respect for the environment.

It is clear to PAR employees and subcontractors that its environmental performance reflects overall performance.

PAR is committed to ensuring that all employees, subcontractors, and sub-consultants are good corporate citizens and neighbors.

In order to realize this, PAR has an established publicly available environmental policy posted onto its website and is committed to the following measures:

- Ensure compliance with all applicable federal, state, and local environmental regulations
- Promote business activities and operations that minimize impacts to sensitive environmental resources
- Ensure proper and appropriate environmental training is taking place for all employees, subcontractors, and sub-consultants
- Foster a corporate culture that values environmental sustainability
- Engage clients to find ways to promote sustainable methods

These principal guidelines, coupled with PAR's commitment for continuous service improvement and prevention of environmental impacts, outline PAR's goal to be good corporate stewards of the environment.

PAR Electrical Contractors

Clallum County PUD Prequalification 2021

Services

The largest outside electrical contractor in the U.S., PAR's experience helps drive advanced technological solutions and project-specific innovations that help clients meet customers' power needs. Clients turn to us continually to offer services that minimize risk and maximize production on their projects. We work with clients to get the job done safely, on budget, and on time. For a company to grow without compromising the quality or strength of its operations, growth must be actively planned and executed – from strategy to tactics.

PAR's strategy is to drive advanced technological solutions and project-specific innovations. Tactically, we have the right people doing the right tasks at the right time throughout the life of every project. We make sure PAR crews have the best tools, technology, and resources to fulfill clients' needs.

Through service offerings that include a full range of construction services for substations, overhead and underground distribution and transmission lines, engineering, design, maintenance, startup, emergency storm restoration and assessment, and EPC services we have developed a reputation as a solution provider that applies its approach across all service offerings.

Transmission

PAR has the transmission construction expertise and the equipment to construct any transmission project, safely. By applying lessons learned and experience acquired from completing some of North America's largest transmission projects successfully and safely, we have become the country's foremost transmission line constructors.

PAR has constructed all sizes and types of transmission lines – from 765 kV, six-bundle, guyed V steel towers to 69 kV lines.

We have decades of experience in rebuilding, upgrading, and refurbishing existing transmission lines (including conductor replacement); while they remain in service, helping clients meet customer demands and keeping crews safe. PAR has the expertise and the equipment to get the job done *safely*.

To complement PAR's transmission construction and maintenance services, we provide transmission engineering, design and construction coordination:

- Structure change out, relocation and removal
- New line construction or extension
- System upgrade/reconfiguration
- Regularly scheduled climbing/aerial inspection
- Material procurement and inventory
- Pre-design review of proposed projects
- Budget review process
- Design/build capabilities

PAR has the capability to perform all aspects of transmission construction and maintenance while the system remains energized. In today's non-regulated environment, the benefits of energized transmission services cannot be overstated. See "Energized Work" on the following page for more details.

Substations

PAR has the experience and resources to complete substation construction projects on schedule and within clients' quality and safety requirements.

We have completed substations of up to 765 kV — from site preparation through energizing. PAR crews are skilled in control wiring, equipment testing, bus welding, and other facets of substation work. We also perform design/build turnkey projects for substations of 69 kV and above.



PAR Electrical Contractors

Clallum County PUD Prequalification 2021

Services

PAR typically completes several substation projects in a year. Our services include but are not limited to:

- Site preparation
- Materials management/procurement
- Foundations
- Above/below grade grounding
- Above/below grade conduit
- Security barrier fencing
- Offloading/construction of control buildings
- Steel structure installations
- Equipment installations
- Control cable/terminations/wire work
- Welding/bus work
- Materials management/procurement
- Testing and commissioning
- Project closeout
- Emergency Restoration

With yearly recorded man hours averaging more than 250,000, PAR has the right engineers, project managers and field personnel to complete any project.

Distribution

Since 1954, PAR has applied its fully-integrated engineering, procurement and construction skills to its distribution work. We utilize newly developed applications and advancements to perform both new plant installation and overhead and underground cable replacement on a scale matched by few other U.S. contractors.

Our distribution services include:

- New Overhead & Underground Line Construction
- Pole Sets/Replacements/Transfers
- Conversions from overhead to underground
- Maintenance Services
- Emergency Planning & Response
- URD and Conventional Equipment Installation
- Fiber optics
- Transformers/Capacitors/Switches
- Primary & Secondary Fault Repair
- Program & Project Management
- Material Procurement
- Distribution Automation



Energized Work

PAR has many years of experience in live-line maintenance and construction of electric distribution lines. Our safe work practices include rubber gloving and hot stick techniques. Additionally, through Quanta Services, we hold exclusive rights to the patented LineMaster™ Robotic Arm, one of the most significant and innovative technological advances made in the energized distribution and transmission business in decades.

This device allows us to safely perform energized work that previously would have been considered impractical due to associated costs with service disruption. Because the LineMaster™ quickly creates a safe work zone, we also have achieved significant increases in production compared to traditional energized work methods.

PAR Electrical Contractors

Clallum County PUD Prequalification 2021

Services

We have extensive experience in the installation of all "dry utilities" on new plant development. This work includes complete installation of not only electric distribution facilities, but also natural gas, telecommunications (including fiber optic cable), and cable television facilities in a shared trench.

Underground

PAR installs and maintains manhole and duct electrical systems, as well as all the civil and electrical work associated with underground systems. Our experience includes installation and termination of underground cable up to 161 kV.

We also perform the installation and maintenance of underground network systems including lead and paper cable, x-link poly installation, removal and splicing, duct bank installation, poured in place manhole installation, and remediation.

In addition, we have provided for the certified removal and/or abatement of asbestos insulation in conjunction with underground electric construction and maintenance.

Underground residential

PAR performs both new plant installation and URD cable replacement on a scale matched by few other U.S. contractors. Our method of installation includes trenching, cable plowing, and directional boring. We have extensive experience in the installation of all "dry utilities" on new plant development. We have the design/build capabilities to safely complete engineer, procure and construct URD projects.

Storm Restoration

PAR recognizes that a crucial element in meeting clients' service requirements is our ability to react promptly to a storm or other emergency and the capacity to restore service as quickly and economically as possible.

That is why we are structured to respond to any request for assistance 24 hours a day. If necessary, we can call upon the resources of our sister Quanta companies to help clients get back online.

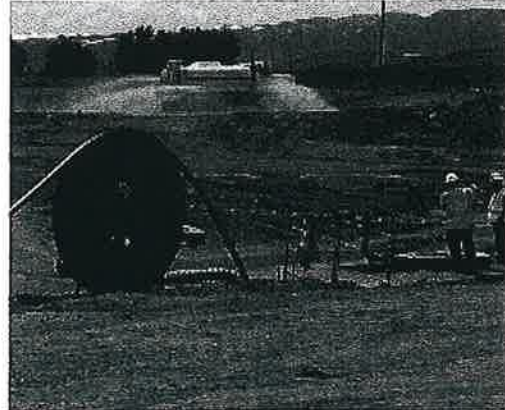
PAR looks to maximize core capabilities and value for its clients. We invest in skill development, safety training, and proprietary technology to improve overall service delivery.

From a project's inception to completion, clients count on PAR's expertise to reduce their construction time and help them some of their goals—completing more projects, improving the bottom line, and offering their customers unrivaled services.

Engineer-Procure-Construct (EPC)

Since its incorporation, PAR has performed work for clients on a "turnkey," design/build, and EPC basis. PAR's approach to constructing EPC projects is based on its more than six decades of electrical construction experience. We have completed many substation and overhead/underground transmission and distribution projects successfully, and safely.

Our EPC work is based on that experience; incorporating the electrical construction industry's best engineering, procurement management, construction, safety, project controls, quality assurance and environmental practices, among many other methods, that are adhered to throughout the EPC construction process. The volume of work performed under these contracts has varied greatly over the years as various demands within the utility industry have evolved. In the past several years, we have noticed an increase in



PAR Electrical Contractors

Clallum County PUD Prequalification 2021

Services

EPC type contracts. PAR has been active in this market, completing both 500 kV lines and substations successfully on an EPC basis.

From a project's inception to completion, clients count on PAR's expertise to reduce their construction time and help them realize some of their goals—completing more projects, improving the bottom line, and offering their customers unrivaled services. In addition, our EPC approach highlights our ability to work with the right engineering company to offer clients the best value, regardless of project scope and size.

Renewables

PAR has a strong presence in the renewables markets, specifically for wind and solar projects. We have experience in constructing wind farms with individual turbines that are interconnected with a power collection system and communications network. At a substation, this electric current is increased in voltage with a transformer for connection to the high voltage electric power transmission system. PAR offers clients the flexibility of single service, complete program management, or EPC services for collector systems and civil work, including roads and foundations.

Supplementary Services

PAR's engineering, design and coordination group is a highly mobile and flexible team of professionals who draw on PAR's extensive utility experience to provide a full range of electrical utility engineering, design and construction management services. PAR is capable of handling virtually every type of overhead and underground electrical transmission, distribution and substation project.

We can work with clients on an EPC basis or provide focused engineering, design, construction and maintenance services for projects of all scopes and sizes. Some of our capabilities include, but are not limited to:

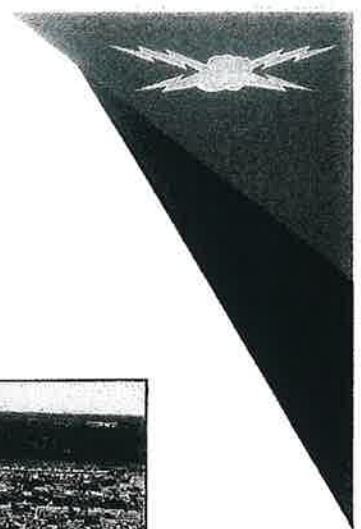
- Full-service engineering and design
- CAD mapping services
- Field construction management
- Design/build deteriorated pole replacement
- Overhead to underground conversion
- Annual circuit review
- New circuit/distribution substation planning
- Overhead and pad-mounted capacitor
- Switch replacement
- Reconductoring
- Material management



In addition to engineering, design and construction coordination services, we also offer:

- Fiber optics - PAR was one of the first electrical contractors to install fiber optic systems. We install fiber optic cable on new and existing transmission lines, underground systems, and overhead distribution systems.
- Street lighting - In the course of its history, PAR has installed numerous street light systems and provided maintenance for many clients.
- SCADA systems - PAR performs complete turnkey installation and check-out of total Supervisory Control and Data Acquisition (SCADA) systems.

Our supplemental services provide all the necessary inspections and services that provides clients with the data they need for analysis of assets.



EQUIPMENT

Unrivaled resources

With more than 6,000 pieces of specialized tools and construction equipment in its inventory, PAR delivers end-to-end network solutions to the North American electric power industry.

PAR also has access to more than 70,000 pieces of equipment used by its sister Quanta Services Companies. Much of this equipment, such as the LineMaster™ Robotic Arm, is available to our organization.

In addition to our vast inventory of equipment, PAR/Quanta have established relationships with most major equipment manufacturers and rental companies for additional needs.



Equipment	Class	Quantity
Air Compressors	185-1600 CFM	113
Airplane	Cessna	1
Arrow Board Signs		18
All-Terrain Vehicles		67
Backhoes	14 ft. reach to 17 ft. reach	11
Backhoes	Excavators	64
Backhoes	Extendahoe	69
Boring Machines	Vacuum, moles	4
Bucket Trucks	30 ft. W, 2X4, 1 ton chassis, 33 ft. to 100 ft., material handlers	507
Cross Arm Lifting Assemblies		2
Caterpillars	D4 to D8	95
Cement Trucks		3
Connex Boxes	Various sizes	204
Crawler Cranes	40 -70 Ton + Mantis Track	3
Digger Derricks	40 ft. to 60 ft. Shive Ht., 300 lbs. cap to 30,000 lbs. cap	345
Dump Trucks	single axle, 5 yd., tandem axle, 10 yd.	58
Elliotts	40 ft. to 165 ft.	49
Flatbeds	1-½ ton single and tandem axle, specialty	515
Insulator Washers		2
Light Towers		37
Forklifts		176

PAR Electrical Contractors

**Clallum County PUD
Prequalification 2021**



EQUIPMENT

Equipment	Class	Quantity
Mini Derricks		38
Misc. Equipment		142
Pressure Diggers	Hughes/Texoma	23
Pickups	½ ton to 1 ton, 2WD and 4X4	947
Robotic Arm (16 ft., 500 lb.)	16 ft. to 20 ft., 500 lbs. to 1,000 lbs.	10
Road Tractors		168
Rock Drills		1
Rough Terrain Cranes	30 – 150 Ton	6
Skid Steer Loaders	Small, large	129
Service Trucks	¾ ton to 1 ½ ton	78
Sport Utility Vehicles		25
Track Drills		43
Truck Cranes	3-6 ton to 23-30 ton, knucklebooms	234
Trailers	Lo-Boy (2 and 3 axle), van, float, pole/material, wire stringing, equipment hauling, hot stick, etc.	1,040
Trenchers	0 to 75 hp	16
Trench Compactors		8
Tool Van/Trailer	1 ton hi cube, 1 ½ ton, substation	99
Vacuum Boring Machine	500 gallon to 800 gallon	8
Welders		14
Wire Stringing	Hard line pullers, power stands, bull wheel pullers and tensioners, rope pullers, conductor tensioner, static truck, conductor stands, wind up, conductor and wire trailers, underground pullers	560
Water Trucks/Trailers	500 – 6500 Gallon	76



PAR Electrical Contractors, Inc. Key Personnel and Employees

Northwest Region

Sr. VP Operations NW	George Coleman
Division Manager	Matt Susskind
Area Manager	Chase Norlin
Project Manager	Chris Kintz
Project Manager	Cody Jura
Project Engineer	Trevor Hagedorn
Proposal Coordinator	Becca Westlake
Safety Manager	Bryan Wilson
Office Manager	Julie Adkinson
Lineman	100+
Groundman and Apprentices	50+

PAR Nationwide

Foremen, GFs, Supers, PMs	400+
Groundman, Apprentices, Lineman	3600+



ELECTRICAL CONTRACTORS, INC.

Principal Officers

Name	Title	Business Address	# of Years with PAR	# of Years in Industry
Dan Govin	President	4770 N. Belleview Ave. Ste. 300 Kansas City, MO 64116	3	25
Deborah George	Vice President, Chief Financial Officer	4770 N. Belleview Ave. Ste. 300 Kansas City, MO 64116	23	30
Jim Stapp	Senior Vice President	525 Corporate Dr. Escondido, CA 92029	20	30
*George Coleman	Senior Vice President of Operations, Mountain West Region	2340 Industrial Ave. Hubbard, OR 97032	15	17
*Matt Susskind	Division Manager, NW Region	2340 Industrial Ave. Hubbard, OR 97032	9	11

Corporate Headquarters

4770 N. Belleview Avenue, Suite 300 • Kansas City, Missouri 64116 • (816)474-9340 • Fax (816) 471-3569

A Quanta Services Company

Distribution Projects

4 kV to 69 kV

Sample Project References



NV Energy
Tier 2 & 3 Transmission & Distribution Wood Pole Inspections & Repairs
Completed: Ongoing
Value: \$9M

Transmission and distribution wood pole inspections and repairs. Crews reported hardware and wood pole conditions that ran the entire spectrum of assets including anchors, braces, clearance issues, foundations, conductors, cross arms, jumpers, marker balls, and OHGW among others. Approximately 20,000 poles inspected throughout the NV Energy system (Greater Lake Tahoe Area, Elko, Winnemucca, Minden, Virginia City, Verdi, NV).

Client Contact: Gauray Shil
Client Phone: 702-402-5761
email: gshil@nvenergy.com



Electrify America, LLC
Electrify America - 7 locations under two contracts
Completed: Ongoing: Two locations complete, one 80% complete, one 70% Complete and 3 backlogs
Value: \$1.7M

Distribution underground: Performed intercept work and stubbing out to property at seven locations where charging stations for cars will be built. All this work is in PG&E territory in Northern California. We currently have two contracts with 7 locations.

Client Contact: John Richardson
Phone: 571-471-9771
email: john.richardson@electrifyamerica.com



Northwestern Energy
Bozeman Segments Bid 1
Completed: 2019
Value: \$278K

Bozeman Segments: Distribution underground including 1) bore 1462' single phase, pulled in 1462' cable, reset five single phase transformer, set one new single phase transformer, installed new primary single-phase riser, and 2) Sourdough 46, Bore 3044' single phase, bore 233' of three-phase, pulled in 3277' of cable, reset nine single-phase transformers, set four new single-phase transformer, reset one three-phase TX, installed two new single phase J cans, installed three new single-phase primary risers and one new three-phase primary riser.

Client contact: Mike Cech
Client Phone: 406-581-2816

Distribution Projects

12 kV to 69 kV

Sample Project References



Sempra Energy
Estrella De Oro MHP BTM
Completed: 2019
Value: \$689K

Caritas Communities: Beyond the meter mobile home park utility upgrade. As part of the CPUC pilot program, PAR installed new gas and electric houselines along with new electric pedestals to 106 mobile homes and 4 common areas.

Client Contact: Gabe Chavez, PM for
the Owner
Phone: 714-420-4841
email: gabe@caritascorp.org

Client Contact: Chris McBain, Maintenance
Supervisor
Phone: 760-724-7979
Email: c.mcbain@caritascorp.org



Ameren
Carlinville 4 kV to 12 kV Upgrade
Completion: 2018

Upgraded the 4 kV system in Carlinville, IL to a 12 kV system including installation of 308 transformers and 177 poles. There are six locations with circuit ties. The three circuits that are being converted are 809, 808, & 855. Circuit 809 is 1.8 miles with 233 customers, circuit 808 is 3.1 miles with 272 customers, and circuit 855 is 7.2 miles with 644 customers. This project requires diligent outage coordination with customers to minimize overall impact.

Kevin Modesto
618-343-8173
KModesto@ameren.com



MidAmerican Energy
Rural Distribution Hardening Project
Completion: 2018
Value: \$31.4M

Provided engineering, procurement and construction (EPC) services for a rural single phase overhead and underground reconstruction/re-conductor project. The single phase conductor was approximately 515 miles.

The reconstruction project included rebuilding overhead distribution facilities and converting portions of overhead facilities to underground using MidAmerican Energy Company's current overhead and underground distribution (15 kV) construction standards. The project spanned across all MidAmerican Energy Company service territory.

Client Contact: Randy Dunkle, Vice President
Phone: 505-601-3468

Distribution Projects

12 kV to 69 kV

Sample Project References



American Electric Power
Livingston – Bexley Rebuild
Completion: 2016

Livingston – Bexley: Rebuilt 2.5 miles of existing 40 kV. Removed 65 wood poles and transferred the distribution underbuild and service taps. Installed new, single steel pole structures ranging from 85' - 115' tall. Replaced old conductor with 1033 kcmil ACSR 54/7 "Curlew"

Brett Barry
740-334-0836



Google/Evergy
Make Ready Work
Completion: 2015

Prepared distribution system (over 60,00 poles) in downtown Kansas City and surrounding areas in order to make room (make ready) for fiber installation; also included the replacement of 1,500 distribution poles and associated hardware.

Tim Mallen
816-245-3862



Evergy
Wichita Osmose Pole Replacement Project
Completion Date: 2015

PAR crews responsible for completing change out of 352 distribution poles on what was once known as the Westar system, now Evergy.

James Schmidt
316-259-6116



Southern California Edison
12 kV Distribution Work and Maintenance
Completed: Ongoing

Crews performed every aspect of distribution work and maintenance on SCE's entire system including 12kV pole replacements and respective hardware at Hackberry, Socrates, Veracruz, Omega, Baja, Chippewa, Goldwater, Borneo, Cronin, Grunion, Omnicron, Cheyenne, among several other locations.

Kim Davis
District Manager
310-343-3173

Substation Projects

69 kV to 765 kV

Sample Project References



Southern California Edison
Falcon Ridge Substation EPC Project
Completion Date: 2019
Value: Client Confidential

Project included a greenfield 66/12 kV substation, 12 miles of new 66 kV sub-transmission lines, multiple freeway crossings, two underground sections including a 26' deep jack bore, and new access roads. A key safety concern was mitigating the high amount of induction caused by constructing in proximity to an energized 500 kV line. The Falcon Ridge EPC Project included many complex requirements: execution of complex substation work; managing a large team and changing owner requirements; adhering to contractual cost and schedule commitments; and performing the work safely.

The EPC project also included the management of a large team including QA/QC, engineering, environmental, construction, safety, and project controls staff.

Client Contact: Lori O'Neill
Phone Number: 949-922-5229
Email Address: Lori.Oneill@SCE.com



MidAmerican Energy
Wellsburg Substation
Completion Date: 2019
Value: \$2.6M

Expanded a 161 kV wind farm collector substation to include grading, one switchgear, one transformer, three breakers, one cap bank, three PTs and one control building.

Client Contact: Carl Shawver
Phone: 515-281-2955
Email: csshawver@midamerican.com



Bonneville Power Administration
Blue Lake – Troutdale – 2 EPC Project
Completion Date: 2018
Value: \$3.7M

The scope of work for this Engineer/Procure/Construct (EPC) project included the design and construction of a new 230 kV bay at the existing Troutdale substation for a new Troutdale-Blue Lake 230 kV line. The work also included replacement of line relays for the existing Blue Lake-Troutdale 230 kV line, the removal and replacement of racks inside the control house, and several disconnects at both Troutdale and North Bonneville Substations.

Client Contact: John Belanger
Phone: 360-619-6271
Email: jebelanger@bpa.gov



Substation Projects

69 kV to 765 kV

Sample Project References



Duke Energy
Bloomington Dunn St.
Completion Date: 2018
Value: 1.2M

Major upgrade in a highly congested area near Indiana University. Included significant equipment upgrades to allow for increased reliability.

Client Contact: Mike Forest
Duke Contractor Oversight Manager Indiana
Phone: 812-375-2046
Cell: 513-659-5451



MidAmerican Energy
DPS Substation: 138 kV/230 kV
Completed: 2018
Value: \$428,000

Replaced 35 69 kV disconnect switches with new disconnect switches; replaced four 69 kV disconnect switches with new bus sections; removed/retired four 69 kV disconnect switches. Removed/retired one 69 kV capacitor bank, associated circuit switcher, grounding switch, and bus. Removed/retired one 69 kV circuit breaker; replaced one 13 kV capacitor bank including installation of concrete foundation, power cable, and concrete-encased power duct.

Replaced two 13 kV metal-clad switchgear breakers; replaced 20 outdoor light fixtures and wiring and removed/retired abandoned cable pothead oil reservoir and associated piping.

Client Contact: Carl Shawver
Telephone: 515-281-2955
Email: csshawver@midamerican.com



American Electric Power
Baker Substation: 765 kV/345 kV
Completed: 2017
Value: \$6.2M

Baker 765 kV/345 kV substation expansion and modifications: Upgrade required the installation and/or replacement of equipment and facilities through sequenced outage configurations to maintain station operations and serviceability during construction. Challenging construction schedule; extra high voltage substation was energized in most areas during different phases of work. This substation project also included the installation of a 34.5 kV to 12 kV bay supplied by the 34.5 kV tertiary windings off the new 765 kV to 345 kV transformer.

Work included above and below grade work: added connections and new runs to the ground grid as needed for the new equipment and configurations and also to supply a new network of low and medium voltage wiring for control and station service wiring needs and necessary foundation installation.

Client Contact: Lance Blackburn
Telephone: 606-437-3835
email: lblackburn@aep.com

Substation Projects

69 kV to 765 kV

Sample Project References



Bonneville Power Administration
Eugene Substation Bundle
Completed: 2017
Value: \$2.8M

The scope of work for this project included upgrades or replacement to aging infrastructure at eight different substations. The work included the replacement or upgrade of 96 different indoor racks at various sites and the replacement of relay, SER/SCADA, shark meters and test switches.

The project also required the installation of fiber optic cable. The works were successfully completed through close coordination with BPA due to the schedule of outages for the respective substations.

Client Contact: Trevor Laughter
Phone: 360-619-6922
email: thlaughter@bpa.gov



American Electric Power
Jug St. Substation 138 kV
Completed: 2016
Value: \$3M

Jug Street Substation: Provided labor, tools and equipment for close ring bus of existing 138 kV Expand station and installed new 8 position ring bus, provided protection and control and installed 2 sets of metering CTs, PTs, and arresters on combo structures.

The station sits across the street from AEP's T&D headquarters.

Client Contact: Denise Binford
Phone: 614-552-1859



Bonneville Power Administration
Pearl Substation
Completed: 2016
Value: \$2M

Re-terminated the 500 kV/230 kV transformer bank #2 from the west bus to the bay #6 position power circuit breaker. Installed a new 500 kV, 3000A, 50KA Power Circuit Breaker (PCB) in Bay #6 of the Pearl substation along with two 3000A motor operated disconnect switches. Relocated bus differential secondary current source to the 500 kV Bay #6 west bus breaker CT. Replaced the SCADA/SER.

This work included associated relay and control system, outdoor data systems work, and structural steel. This project also included the replacement of the differential packages on the west bus, east bus, and bank #1 and bank #2.

Client Contact: Amy Gardner
Phone: 360-619-6154
email: amgardner@bpa.gov



Substation Projects

69 kV to 765 kV

Sample Project References



Ameren
Sandburg Substation
Complete: November 2016
Value: \$4M

The Sandburg Substation project required the installation of 24 - 138 kV disconnect switches, 11 - 345 kV disconnect switches, nine -138 kV power circuit breakers, three - 345 kV power circuit breakers, new steel structures, 5-inch overhead aluminum bus along with all new wire (seismic) jumpers.

Within the yard, installation of new AC and DC panels, power/control cable, relays, and station service were also completed. New conduit was installed throughout the yard along with cable and terminations inside of the control house.

Underground aspects of the work included installation of 350 MCM copper ground grid (40,000 ft.) TRENWA, pulling cable and terminating and installing modular switch houses, panels, cabinets (various), outside panels, installing AC AND DC cabinets, relays and testing. Installed man holes and junction boxes, and pass security cabinets, cameras and lighting. Installed 138 kV and 345 kV KVA transformers.

Client Contact: Joe Robertson
Transmission Supervisor
618-799-9595
jrobertson@ameren.com

Client Contact: John Chaney
Project Manager
309-335-3096
email: jchaney@ameren.com



Ameren
Effingham Substation 69 kV/138 kV
Completed: March 2015
Value: \$1.5M

Above grade work required installing two 138 kV transformers, bushings and radiators. Also installed CCVT, PTs, wave traps and tuners, switches (GOAB and MOAB), steel, jumpers and 5" bus work. Installed modular switch house and 69 kV/138 kV breakers.

Below grade work required the installation of ground grid, pre-fabricated TRENWA, grounding, pull cables and terminate, relay panels and terminate, AC, DC panels, vaults and manholes, conduits and fittings.

Client Contact: Brett Wilson
Project Manager
217-690-3910
email: Bwilson3@ameren.com

Client Contact: Alan Hilderbrand
Supervisor
217-246-0983
email: ahilderbrand@ameren.com

Substation Projects

69 kV to 765 kV

Sample Project References



Truckee Donner Public Utility (TDPUD)
Donner Lake Substation rebuild
Truckee, California
Completed: 2015
Value: \$831,526.00

Upgraded existing 60 kV substation: removed and installed foundations for four Form 6 recloser controllers, one 69 kV circuit switcher, three 15 kV current transformers, three 7.2 kV voltage transformers, and two copper NOVA reclosers.

All conduit, grounding, power and control cable for these pieces of equipment were installed and assistance with the off-loading and placement of the control building was provided.

Client Contact: Sanna Schlosser
Telephone: 530-582-3945
email: sannaschlosser@tdpud.org



Bonneville Power Administration (BPA)
Garrison Substation Upgrade
Gold Creek, MT
Completion: 2014
Value: \$8,101,135.00

PAR's scope of work included replacement of seven 500 kV power circuit breakers (PCBs), replacement of the station service transformer, assisting BPA crews with spreading the existing 500/230 kV transformer bank, replacement of the 230 kV disconnect switch, improvement of the main substation access road, installation of six oil containment liners for existing reactor banks, installation of multiple new oil/water separator vaults, improvement of the perimeter drainage and expansion of a portion of the substation yard. This project spanned two construction seasons and was completed in 15 months.

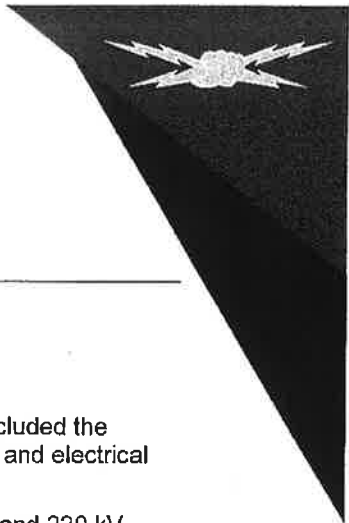
Client Contact: Jon Malmberg
Construction Manager
Office: 360-619-6325
email: jamalmberg@bpa.gov



Iberdrola
Baffin Wind Project/Substation
Completed: 2014
Value: \$16,581,944

Supplied all materials, equipment, labor, tools and facilities to construct the 34.5 kV underground collector system, collector substation, 345 kV transmission line, and interconnect station expansion including but not limited to, fiber optic communication systems, plant grounding system and other works to complete this project.

Client Contact: Bill Williams
Telephone: 503-478-6351



Substation Projects

69 kV to 765 kV

Sample Project References



Southern California Edison
Red Bluff Substation
Completed: 2013
Value: \$58M

Construct a new greenfield substation on approximately 100 acres that included the control building/basement, block building structure and all associated civil and electrical construction inside/outside of the completed building structure.

PAR installed new foundations for test and maintenance building, 500 kV and 220 kV switch racks, line deadends, bus deadends, circuit breakers, shunt reactors and switches. Excavated and constructed the SPCC containment pond; Installed ground grid including tails and perimeter wall grounding; installed new 500 kV switch rack, deadends, bus, switches, breakers and surge arrestors.

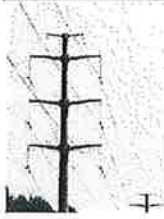
Installed new transformers and associated equipment and installed new 220 kV switch rack including deadends, bus, switches, breakers, surge arrestors and control equipment.

Client Contact: John Keelin, Project Manager
Telephone: 714-255-4861
email: john.keelin@sce.com

Transmission Projects

69 kV to 500 kV

Sample Project References

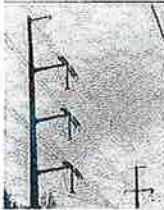


PPL
Quarryville 3A, 3F, and 5I
Completion: Nov 2021
Value: \$14.5M

Rebuild existing 69 kV transmission line: 10 miles of existing double circuit on lattice towers to double circuit on steel monopoles from Face Rock Substation to Quarryville Substation in Lancaster County, PA. Rebuild work includes access roads, foundations, transmission line rebuild and restoration.

Client Contact: Jon Cirillo (PPL)
Phone: (work) (717) 719-2437; (mobile) (717) 719-3143
Email: jdcirillo@pplweb.com

Client Contact: Vinny Montemurro (Burns & McDonnell-Construction Manager for PPL)
Phone: (work) (717) 560-2566; (mobile) (860) 601-3060
Email: vcmontemurro@pplweb.com, vmontemurro@burnsmcd.com



Xcel Energy
Cheyenne Ridge 345kV Project
Completion: March 2020
Value: \$14.4M

Cheyenne Ridge 345 kV: Construct a new single circuit 345 kV transmission line with two-bundle conductor with steel structures; scope is for approximately 50 miles (structure 111 to Cheyenne Ridge East Substation)

Client Contact: Nathan Gilkerson
Phone: 303-598-7103
Email: Nathan.a.gilkerson@xcelenergy.com



Evergy
Halstead to West Harvey line
Completion: 2019
Value: \$3.3M

Constructed new 10.5 mile 69 kV line in Harvey County, KS; project consisted of building both a single circuit and double circuit 69 kV transmission line designed to 138 kV standards and tore down existing 7.2 miles of line between Halstead and Burrton; single circuit portion consists of 8.2 miles of wood braced-post tangent structures with weathering steel running angle and deadend structures.

The double circuit consists of 2.4 miles of weathering steel braced-post monopoles with weathering steel deadend structures.

Client Contact: John Miller
Phone: 316-261-6466
Email: john.miller@evergy.com

Transmission Projects

69 kV to 500 kV

Sample Project References



PPL
NLRP C12
Completion: 2019
Value: \$4.7M

Work on the NLRP included foundations. Phase 2: Replace wood poles for approximately 6.4 miles with direct embed steel poles and transfer the existing conductor and ground wire to the new structures. Phase 3: Replaced Overhead Static Ground Wire with 144 ct. OPGW for ~7.7 miles. This Phase scope included access and restoration.

Client Contact: Kevin Dion (PPL)
Phone: 484-725-2535
Email: kadion@pplweb.com

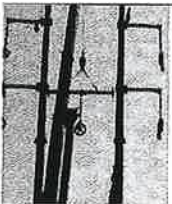
Client Contact: Jennifer Johnson (Kenny – Construction Manager on behalf of PPL)
Phone: (m) (224) 374-3502
Email: jrjohnson2@pplweb.com



MidAmerican Energy
Multi-Value Projects – 7
Completion: 2019
Value: \$8.3M

Completed engineering, procurement, and construction (EPC) of approximately 29 miles of 345 kV and rebuilding the existing 161 kV and 69 kV transmission lines; the existing 69 kV line will be rebuilt as a double circuit 345 kV/69 kV and the 161 kV line will be rebuilt as a double circuit 345 kV/161 kV transmission line, both on tubular steel monopole structures set on reinforced concrete pier foundations.

Client Contact: Andrew McNamara, Project Manager
Phone: 515-979-1069



Duke Energy
Everdale-Port Union
Completion: 2018
Value: \$3.5M

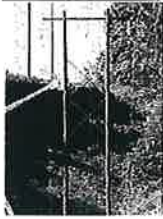
Constructed Phase 4 of this project that required the rebuild of line from the Woodlawn Substation to three switch locations, the three lines total approximately three miles in length; the line sections have both single underbuild and double underbuild sections. The 51 poles were designed for double underbuild with heavy (600 amp) distribution conductor. Rebuild with direct-embed steel poles and used 954ACSR conductor with OPGW.

Spencer Doughman
513-287-3006
spencer.doughman@duke-energy.com

Transmission Projects

69 kV to 500 kV

Sample Project References



Bonneville Power Administration
Salem-Albany Line 1 and 2 Rebuild
Completion: 2017
Value: \$27M

PAR completed the rebuild of two BPA 115 kV lines that ran from Salem to Albany. Line 1 was 24 miles and Line 2 was 28 miles. Work included replacing all structures, excluding river crossing lattice towers 1/1 (VA 1), 1/2 (VA 2), 14/5 (VA 129), and 14/6 (VA 130), installing new ACSR/TW Parakeet conductor; stringing terminal spans for three substations attached to the lines; wood pole H-Frame construction; 20 miles of road improvement and new right-of-way roads, and danger tree removal as identified by BPA.

Client Contact: Shantini Rathnaticam
Phone: 360-619-6584
email: sranathicam@bpa.gov



PPL Electric Utilities
Otter Creek to Conastone 230 kV
Completion Date: 2017
Value: \$11M

Rebuild of approximately 12 miles of the existing Conastone-Otter Creek 230 kV transmission line from single circuit lattice tower construction to double circuit self-supporting steel pole construction. The scope of the project involved the total removal of the existing line and replacement with a new double circuit line on custom designed steel pole structures with only one side strung initially. The new line will accommodate six 1590 Kcmil 45/7 strand ACSR conductors and two SFPOC .752 diameter 48 fiber overhead optical ground wire.

The elevation difference from the lowest point is approximately 200' to the bottom conductor and greater than 300' to the OPGW. However, due to this large span and elevation difference, PPL requested that marker balls be installed. Seven marker balls were placed on the OPGW at 192.7' intervals.

Structures were spotted adjacent to existing towers per the specifications. Steel reinforced concrete caisson foundations were designed for the new steel pole structures. All of the new work was within the existing PPL right-of-way. Existing phasing was maintained and noted on the drawings. The line was designed to double circuit 230 kV standards using glass insulators, 140 degree C operation with a 32 foot minimum conductor to ground clearance at lowest sag and 50 foot minimum over all major and secondary road crossings. PAR designed the line using the latest version of the PPL 230 kV Asset Optimization Standard Contract Engineering and Permitting Bid and Design Document.

Client Contact: Mark Pinkston
Phone: 610-774-6910

Transmission Projects

69 kV to 500 kV

Sample Project References



Eversource
Frost Bridge to Campville 115 kV Project
Completion: 2017
Value: \$11M

The scope of work included the installation of 39 reinforced concrete foundations, 66 direct-embed foundations, 105 monopole structures and 10.3 miles of new single 1590 conductor and optical ground wire. Several highway and state route crossings were involved. The job also included outages in order to separate two existing 115 kV circuits.

PAR met all the scheduling requirements for this project and self-performed all work. A long-standing and collaborative relationship with Eversource ensured the successful completion of the project. Early completion was accomplished regardless of rough access to some structures and the large geographical work area.

Logistical support was strategically managed and tactically carried out in accordance to contractual obligations and included shipment and procurement of both contractor and customer supplied materials.

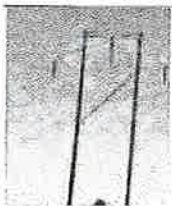
Client Contact: Ken Roberts
Phone: 860-625-4621
email: kenneth.roberts@eversource.com



Duke Energy
Fairfax-Senco 69 kV
Completion Date: 2017
Value: \$10M

Rebuild approximately 4.7 miles of single circuit 69 kV transmission line with 34.5 kV and 12.47 kV distribution underbuild, along both road right-of-way (ROW) and within existing Duke Energy ROW.

Client Contact: Ken Quitter
Duke Contractor Oversight Manager OH/KY
Phone: 513-419-1655
Cell: 513-315-5496
Kenneth.Quitter@duke-energy.com



Southwestern Power Administration
Carthage-La Russell 161 kV Rebuild
Completion Date: 2017
Value: 4.5M

The scope of work included the rebuilding and re-conductoring of 13 miles of 161 kV transmission line from Carthage, MO to LaRussell, MO including one short section of double circuit. Installing OPGW fiber in substations at both ends into control houses.

Client Contact: LaMeisha Cheridor
Telephone: (918) 595-6798
email: lameisha.cheridor@swpa.gov

Transmission Projects

69 kV to 500 kV

Sample Project References



Xcel Energy

UTE Rifle Substation to Parachute Substation 230 kV

Completion Date: 2016

Value: \$9.7M

Constructed 21 miles of 230 kV from UTE Rifle Substation to Parachute Substation in Colorado; 19 miles is single circuit steel pole structures, H-frame, and 3 pole steel with both direct embeds and foundations used. Two miles of the project is double circuit 230 kV single pole steel construction. Several hand-dug sites were required due to mountainous terrain and limited access.

Construction included a combination of conventional and helicopter methods. Where anchor bolt foundations were used there was adequate access for conventional construction. There were many existing BLM, USFS, County, gas and oil well roads on this project. There also were many access roads constructed to the existing 345 kV structures. All of the existing roads were available for use. Trees and rocks were cleared, and very limited blade work was permitted. No additional road widening was allowed to gain access with larger equipment. No new roads from existing roads, trails or two tracks were allowed. Access to the new structures was limited to "one trip in and one trip out" with equipment such as a backhoe.

In addition to mountainous terrain, the project traversed wetlands and crossed the Colorado River. Access with large equipment was limited in these areas to approved access.

Client Contact: Rob Beastrom, Construction superintendent

Telephone: 303-514-0233 | robert.g.beastrom@xcelenergy.com

Client Contact: Danny Pearson, Lead engineer

Telephone: 303-883-9584 | Danny.Pearson@xcelenergy.com



Bonneville Power Administration

Celilo Upgrade Schedule 2

Completion Date: 2016

Value: \$24M

The entire project entailed upgrading the 265 mile portion of the Pacific Direct-Current (DC) Inter-tie from the Celilo Converter Station to the Nevada/Oregon border over which BPA exercised ownership and control. PAR was awarded Schedule #2 of the overall project with a scope of work consisting of replacing all hardware along a 100-mile section of the 500 kV DC line. PAR's work involved replacement of hardware on: 448 single suspension towers; 5 double suspension towers and 5 dead end towers.

PAR also installed 4 new dead-end towers, re-conducted 1.7 circuit miles and installed approximately 5,250 spacers. Some additional materials required included: insulators, suspension shoes, armor rod, DE bodies, jumpers, OPGW shoes/armor rods, hold-down weights, and vibration dampers.

Client Contact: Jeff Flansburg

Telephone: 360-619-6571

email: jtflansburg@bpa.gov

Transmission Projects

69 kV to 500 kV

Sample Project References



PPL Electric Utilities
North Pocono Reliability Project
Completion Date: 2016
Value: \$98M

New construction of 60 miles of 230 kV and 10 miles of 138 kV overhead transmission line, erection of steel transmission structures, installation of concrete foundations and the construction and maintenance of access roads as well as environmental protection and BMPs. The project required grubbing, clearing, and grading in several locations. PAR upgraded, constructed and maintained access roads, construction pads and pull sites within the limits set forth for the duration of the work.

Roads were constructed to support the access and egress of equipment needed to perform construction activities. PAR installed all conductors, overhead ground wire, OPGW, line post and suspension insulator and dead end insulator hardware strings. Pulling, sagging, clipping-in, splicing and dead-ending of all conductors, overhead ground wires, and OPGW was safely. In addition, crews reconfigured distribution taps onto the new transmission structures.

Erosion and sedimentation control measures were installed in accordance with the project Erosion and Sediment Pollution Control Plan, County Conservation Districts, Pennsylvania Department of Environmental Protection, and the environmental project permits. Crews received, unloaded, and secured PPL provided material from storage locations.

PAR hauled all permitted loads/materials from yards in Dunmore and Sterling, PA (example: pole sections). Structure kitting was used for the project. Crews performed all excavation necessary for foundation installation including potholing and foundation installation. Installed structure foundations and grounding. Installed steel pole structures including all grounding, guys and anchors as required.

Client Contact: Ryan Townsend
Telephone: 304-282-9450
email: rstownsend@pplweb.com

Transmission Projects

69 kV to 500 kV

Sample Project References



Southern California Edison
Tehachapi Renewable Transmission Project (6&11)
Completion Date: 2015
Value: \$323M

Tehachapi Renewable Transmission Project: Segment 6 consisted of removing 32 miles of 220 kV lattice steel towers (LSTs), conductor and associated hardware, and the installation of 32 miles of new 500 kV transmission line on LSTs and tubular steel poles (TSPs). Segment 11 consisted of removing approximately 19 miles of 220 kV transmission line on LSTs, construction of 19 miles of 500 kV transmission line on LSTs and TSPs, installation of 16 miles 220 kV transmission line conductors on existing double circuit LSTs and rearrangement of 220 kV lines and 220 kV line-bus connections. Segment 11 had two 160' 500 kV poles that weighed 140,000lbs each.

Segments 6 and 11 of the Tehachapi project are located predominately in the Angeles National Forest and present significant environmental, biological and ANF constraints for construction. Extensive civil work required due to recent fires requiring major road upgrades to prevent slides, 98 of 188 structures were helicopter access only.

Client Contact: Erik Mereno
Telephone: 909-746-7866
email: erik.mereno@sce.com



Northeast Utilities Service Co.
New England East-West Solutions (NEEWS)
Completion date: 2015

PAR was awarded the construction of two projects that were part of a collectively known project called the New England East-West Solution (NEEWS) Program.

1. The Interstate Reliability Project (\$82M), which consists of 38 miles of new 345 kV overhead transmission line. Work was performed in Connecticut. Work included:

- Installation of 79 drilled shaft foundations
- Installation of 613 direct embedded foundations
- Installation of 337 steel pole structures
- Installation of 38 circuit miles of 345 kV conductor
- Cut-overs to 3 new structures on two adjacent circuits (345 kV and 69 kV)
- 31 guy relocations on the adjacent 345 kV line

2. The Greater Springfield Reliability Project (\$148M) required the construction or re-build of 27 circuits on the Northeast Utilities System; MA work was under the Western Mass Electric operating company (WMECO) and CT work was under their Connecticut Light & Power operating company (CL&P). The contract work was completed in 2013 and included:

- Installation of 540 drilled shaft foundations (largest is 11'diam x 71' deep – 300 CY)
- Installation of 173 Direct Embedded Foundations
- Installation of 714 steel pole structures (tallest is 195')
- Installation of 98.7 circuit miles of conductor (63.4 mi of 115 kV and 35.3 mi of 345 kV)

Besides working in an urban area with all of the challenges that presents, there were approximately 22 major interstate crossings: 14 – Mass Turnpike, 4 – I-91, 4 – I-391

Client Contact: Jerry Fortier
Telephone: 860-867-6652

Transmission Projects

69 kV to 500 kV

Sample Project References



PPL Electric Utilities
Susquehanna-Roseland 500 kV Transmission Line Project
Completion Date: 2015
Value: \$164M

PAR's Susquehanna (Berwick, PA) to Roseland (NJ) Project scope consisted of 70 miles of both new 500 kV overhead transmission line construction, and 230 kV replacement. The existing right-of-way required expansion and construction of new access roads.

PAR replaced the existing lattice towers with new monopole steel pole structures on concrete foundations, updated the line from a single 230 kV electric transmission line to a three bundle 500 kV on one side, and single 230 kV on the other side of a double circuit transmission line with dual overhead OPGW fiber. Three structures on the 500 kV line were 198' tall; one lattice structure weighed 135,000 pounds total.

Approximately 4.3 miles of existing transmission infrastructure crossing the Delaware river area was removed and rebuilt for the double-circuit 500 kV transmission line. Construction of this segment required an Environmental Impact Statement from the National Park Service, several mitigation requirements, environmental monitoring, avian protection systems and nearly three years of permitting completed by the owner's engineer.

Contact Name: Kyle Supinski
Telephone: 570-590-3681
email: kjsupinski@pplweb.com



Southern California Edison
Tehachapi Renewable Transmission Project (7&8)
Completion Date: 2015
Value: \$118M

Tehachapi Renewable Project Segments 7 & 8 consisted of Segment 7: Constructed 27 miles of lattice 500 kV & 230 kV structures, 14 miles 2156 bundle Bluebird conductor, with OPGW fiber. Segment 8 consisted of 16 miles of lattice 500 kV & 220 kV structures, 15 miles 2156 bundle Bluebird conductor, with OPGW fiber.

Client Contact: Erik Mereno
Phone: 909-746-7866
email: erik.mereno@sce.com



Pacific Gas & Electric Company, Inc. (PG&E)
NERC Stanislaus - Manteca - Melones - Riverbank 115 kV
Completion Date: 2015
Value: \$14M

Project scope included installation of 70 top cage extensions, 57 vertical leg extensions, one waist cage extension, 17 light duty steel poles and four tubular steel poles on 115 kV circuits. Helicopter used to access environmentally sensitive locations and use of live line work procedures to raise energized 115 kV conductor. Many of the top cage extensions on this project were a new design that required careful planning to install safely without double-circuit clearances. PAR and its Energized Services division worked closely with PG&E to develop safe line-to-line work procedures that allowed the tops to be installed while one of the 115 kV circuits remained energized.

Client Contact: Mike Little
Phone: 925-222-6739
email: MVL5@pge.com

Transmission Projects

69 kV to 500 kV

Sample Project References



Southern California Edison
Devers-Palo Verde 500 kV No. 2 (DPV2) Transmission Line
Completed: 2013
Value: \$288M

The project required a new 500 kV electric transmission line, including fiber optic communication lines, upgrades to the Valley and Devers substations, and the new Colorado River Substation. The transmission line extends 153 miles from the Colorado River Substation, southwest of Blythe, CA, to Valley Substation in Menifee, CA.

The DPV2 transmission line is located within SCE's right-of-way (ROW) parallel to the existing 500 kV Devers-Palo Verde No. 1 (DPV1) Transmission Line. Because the ROW traverses multiple jurisdictions including private, Riverside County, California State Lands Commission (CSLC), and federal lands, PAR used its years of experience to work with each landowner to ensure the project was completed on time, safely.

Client Contact: Daryl Bradford
Telephone: 714-987-5292
email: daryl.bradford@sce.com



San Diego Gas & Electric
Sunrise Powerlink Project
230 kV/500 kV Transmission Line
Completion date: 2012
Value: \$635M

The SRPP included 118 miles of new overhead transmission line construction and 12.4 miles of underground transmission line construction in southern San Diego County and a portion of Imperial County for SDG&E.

The Project began at the Imperial Valley Substation and traveled west to the Sycamore Substation on the Miramar Marine Corps Air Station, and consisted one 500 kV transmission interconnect from Imperial Valley Substation to the Suncrest Substation in Alpine and two 230 kV transmission interconnects from the Suncrest Substation to the Sycamore Substation. The Sunrise Powerlink Project consisted of three segments: 500 kV work, 230 kV work and underground work. The overhead segment consisted of 421 steel lattice towers and 30 tubular steel pole structures spanning approximately 117 miles of 500 kV transmission line, from Imperial County to San Diego.

The 230 kV overhead transmission line runs on either side of the Alpine underground portion, one from the Suncrest Substation to Alpine and the other west of Alpine and runs to the Sycamore Canyon Substation – where the project connects to the existing SDG&E system.

The Underground portion is approximately a 6.2-mile segment consisting of 40 vaults, which runs along Alpine Boulevard.

Jonathan Woldemariam P.E.
Manager – Engineering, Procurement & Construction
Office: 858-650-4084
Mobile: 760-535-7313
email: JWoldemariam@semprautilities.com

Department of Labor and Industries
PO Box 44450
Olympia, WA 98504-4450

PAR ELECTRICAL CONTRACTORS INC

Reg: CC PARELEC9770D
UBI: 601-492-360

Registered as provided by Law as:
Construction Contractor
(CC01) - GENERAL

493
PAR ELECTRICAL CONTRACTORS INC
4770 N BELLEVIEW AVE STE 300
KANSAS CITY MO 641162188

Effective Date: 9/2/2003
Expiration Date: 9/2/2021

QUANTA SERVICES, INC. AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS
(In thousands, except share information)

	December 31,	
	2020	2019
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 184,620	\$ 164,798
Accounts receivable, net of allowances of \$16,546 and \$9,398	2,716,083	2,747,911
Contract assets:	453,832	601,268
Inventories	50,472	55,719
Prepaid expenses and other current assets	183,382	261,290
Total current assets	3,588,389	3,830,986
Property and equipment, net of accumulated depreciation of \$1,372,132 and \$1,250,197	1,560,656	1,386,654
Operating lease right-of-use assets	256,845	284,369
Other assets, net	435,713	393,264
Other intangible assets, net of accumulated amortization of \$517,574 and \$437,886	435,655	413,734
Goodwill	2,121,014	2,022,675
Total assets	<u>\$ 8,398,272</u>	<u>\$ 8,331,682</u>
LIABILITIES AND EQUITY		
Current Liabilities:		
Current maturities of long-term debt and short-term debt	\$ 14,764	\$ 74,869
Current portion of operating lease liabilities	85,134	92,475
Accounts payable and accrued expenses	1,509,794	1,489,559
Contract liabilities	528,864	606,146
Total current liabilities	2,138,556	2,263,049
Long-term debt, net of current maturities	1,174,294	1,292,195
Operating lease liabilities, net of current portion	178,822	196,521
Deferred income taxes	166,407	214,779
Insurance and other non-current liabilities	391,221	311,307
Total liabilities	4,049,300	4,277,851
Commitments and Contingencies		
Equity:		
Common stock, \$0.00001 par value, 600,000,000 shares authorized, 162,710,792 and 159,415,540 shares issued, and 138,300,191 and 142,324,318 shares outstanding	2	2
Exchangeable shares, no par value, 0 and 36,183 shares issued and outstanding	—	—
Additional paid-in capital	2,170,026	2,024,610
Retained earnings	3,264,967	2,854,271
Accumulated other comprehensive loss	(232,997)	(241,818)
Treasury stock, 24,410,601 and 17,091,222 common shares	(857,817)	(586,773)
Total stockholders' equity	4,344,181	4,050,292
Non-controlling interests	4,791	3,539
Total equity	4,348,972	4,053,831
Total liabilities and equity	<u>\$ 8,398,272</u>	<u>\$ 8,331,682</u>

The accompanying notes are an integral part of these consolidated financial statements.

WillisTowersWatson

March 8, 2021

Telephone: 303-722-7776
Fax: 303-722-0811
Website: www.willistowerswatson.com
E-mail: Cheryl.husted@willistowerswatson.com

PUD No. 1 of Clallum County
P.O. Box 1000
Carlsborg, WA 98324

Re: PAR Electrical Contractors, Inc.
Annual Pre-Qualification

To Whom It May Concern:

PAR Electrical Contractors, Inc. has discussed with us their interest in providing construction services for your firm. It is our understanding that you have requested a surety reference letter. As information about us, Federal Insurance Company has the highest rating provided by A.M. Best, a Financial Strength Rating of A++ (Superior) and a Financial Size Category of Class XV. Federal Insurance Company is authorized to do business in all U.S. States and is listed on the Federal Treasury Listing of approved Insurers.

Federal Insurance Company has provided surety support to PAR Electrical Contractors, Inc., as a wholly owned subsidiary of Quanta Services, Inc. since July 1999. Historically, Federal Insurance Company has provided PAR Electrical Contractors, Inc., single bonds in the Seventy Five Million dollar range (\$75,000,000) and an aggregate limit in excess of \$200,000,000. Ample bonding capacity is available. In our view, PAR Electrical Contractors, Inc. possesses both the financial and operational capability to successfully complete any awarded project. We hold this customer in high regard and recommend them to you for every possible consideration.

This letter is intended to share our positive experience with PAR Electrical Contractors, Inc. We would be pleased to consider a request for bid bonds and/or performance and payment bonds, but as always, any commitment on specific bonds is subject to review and approval of the final contract terms and conditions, acceptable bond forms, confirmation of adequate project financing, as well as other underwriting conditions that may exist at the time such bonds are requested.

Federal Insurance Company



Cheryl M. Husted
Attorney-In-Fact



Willis of Colorado, Inc.
2000 S. Colorado Blvd.
Tower II, Suite 900
Denver, CO 80222

CHUBB

Power of Attorney

Federal Insurance Company | Vigilant Insurance Company | Pacific Indemnity Company

Know All by These Presents, That FEDERAL INSURANCE COMPANY, an Indiana corporation, VIGILANT INSURANCE COMPANY, a New York corporation, and PACIFIC INDEMNITY COMPANY, a Wisconsin corporation, do each hereby constitute and appoint Cheryl M. Husted, Jessica J. Rini and J. R. Trojan of Denver, Colorado -----

each as their true and lawful Attorney-in-Fact to execute under such designation in their names and to affix their corporate seals to and deliver for and on their behalf as surety thereon or otherwise, bonds and undertakings and other writings obligatory in the nature thereof (other than bail bonds) given or executed in the course of business, and any instruments amending or altering the same, and consents to the modification or alteration of any instrument referred to in said bonds or obligations.

In Witness Whereof, said FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, and PACIFIC INDEMNITY COMPANY have each executed and attested these presents and affixed their corporate seals on this 23rd day of February, 2017.

Dawn M. Chloros
Dawn M. Chloros, Assistant Secretary

Stephen M. Haney
Stephen M. Haney, Vice President



STATE OF NEW JERSEY

County of Hunterdon

ss.

On this 23rd day of February, 2017 before me, a Notary Public of New Jersey, personally came Dawn M. Chloros, to me known to be Assistant Secretary of FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, and PACIFIC INDEMNITY COMPANY, the companies which executed the foregoing Power of Attorney, and the said Dawn M. Chloros, being by me duly sworn, did depose and say that she is Assistant Secretary of FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, and PACIFIC INDEMNITY COMPANY and knows the corporate seals thereof, that the seals affixed to the foregoing Power of Attorney are such corporate seals and were thereto affixed by authority of said Companies; and that she signed said Power of Attorney as Assistant Secretary of said Companies by like authority; and that she is acquainted with Stephen M. Haney, and knows him to be Vice President of said Companies; and that the signature of Stephen M. Haney, subscribed to said Power of Attorney is in the genuine handwriting of Stephen M. Haney, and was thereto subscribed by authority of said Companies and in deponent's presence.

Notarial Seal



KATHERINE J. ADELAAR
NOTARY PUBLIC OF NEW JERSEY
No. 2216888
Commission Expires July 16, 2019

[Signature]
Notary Public

CERTIFICATION

Resolutions adopted by the Boards of Directors of FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, and PACIFIC INDEMNITY COMPANY on August 30, 2016:

"RESOLVED, that the following authorizations relate to the execution, for and on behalf of the Company, of bonds, undertakings, recognizances, contracts and other written commitments of the Company entered into in the ordinary course of business (each a "Written Commitment"):

- (1) Each of the Chairman, the President and the Vice Presidents of the Company is hereby authorized to execute any Written Commitment for and on behalf of the Company, under the seal of the Company or otherwise.
(2) Each duly appointed attorney-in-fact of the Company is hereby authorized to execute any Written Commitment for and on behalf of the Company, under the seal of the Company or otherwise, to the extent that such action is authorized by the grant of powers provided for in such person's written appointment as such attorney-in-fact.
(3) Each of the Chairman, the President and the Vice Presidents of the Company is hereby authorized, for and on behalf of the Company, to appoint in writing any person the attorney-in-fact of the Company with full power and authority to execute, for and on behalf of the Company, under the seal of the Company or otherwise, such Written Commitments of the Company as may be specified in such written appointment, which specification may be by general type or class of Written Commitments or by specification of one or more particular Written Commitments.
(4) Each of the Chairman, the President and the Vice Presidents of the Company is hereby authorized, for and on behalf of the Company, to delegate in writing to any other officer of the Company the authority to execute, for and on behalf of the Company, under the Company's seal or otherwise, such Written Commitments of the Company as are specified in such written delegation, which specification may be by general type or class of Written Commitments or by specification of one or more particular Written Commitments.
(5) The signature of any officer or other person executing any Written Commitment or appointment or delegation pursuant to this Resolution, and the seal of the Company, may be affixed by facsimile on such Written Commitment or written appointment or delegation.

FURTHER RESOLVED, that the foregoing Resolution shall not be deemed to be an exclusive statement of the powers and authority of officers, employees and other persons to act for and on behalf of the Company, and such Resolution shall not limit or otherwise affect the exercise of any such power or authority otherwise validly granted or vested."

I, Dawn M. Chloros, Assistant Secretary of FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, and PACIFIC INDEMNITY COMPANY (the "Companies") do hereby certify that

- (i) the foregoing Resolutions adopted by the Board of Directors of the Companies are true, correct and in full force and effect,
(ii) the Companies are duly licensed and authorized to transact surety business in all 50 of the United States of America and the District of Columbia and are authorized by the U.S. Treasury Department; further, Federal and Vigilant are licensed in the U.S. Virgin Islands, and Federal is licensed in Guam, Puerto Rico, and each of the Provinces of Canada except Prince Edward Island; and
(iii) the foregoing Power of Attorney is true, correct and in full force and effect.

Given under my hand and seals of said Companies at Whitehouse Station, Nj, this March 8, 2021



Dawn M. Chloros
Dawn M. Chloros, Assistant Secretary

IN THE EVENT YOU WISH TO NOTIFY US OF A CLAIM, VERIFY THE AUTHENTICITY OF THIS BOND OR NOTIFY US OF ANY OTHER MATTER, PLEASE CONTACT US AT: Telephone (908) 903-3493 Fax (908) 903-3056 e-mail: surety@chubb.com

OSHA's Form 300A (Rev. 01/2004)

Summary of Work-Related Injuries and Illnesses

All establishments covered by Part 1904 must complete this Summary page, even if no injuries or illnesses occurred during the year. Remember to review the Log to verify that the entries are complete.

Using the Log, count the individual entries you made for each category. Then write the totals below, making sure you've added the entries from every page of the log. If you had no cases write "0".

Employers (former employers, and their representatives have the right to review the OSHA Form 300 in its entirety. They also have limited access to the OSHA Form 301 or its equivalent. See 29 CFR 1904.35, in OSHA's Recordkeeping rule, for further details on the access provisions for these forms.

Number of Cases		
Total number of deaths	Total number of cases with days away from work	Total number of cases with job transfer or restriction or other recordable cases
1 (G)	4 (H)	4 (I)

Number of Days	
Total number of days away from work	Total number of days of job transfer or restriction
289 (K)	0 (L)

Injury and Illness Types	
Total number of... (M)	
(1) Injury	45
(2) Skin Disorder	0
(3) Respiratory Condition	0
(4) Poisoning	0
(5) Hearing Loss	0
(6) All Other Illnesses	1

Post this Summary page from February 1 to April 30 of the year following the year covered by the form. Public reporting burden for this collection of information is estimated to average 46 minutes per response, including time to review the instruction, search and gather the data needed, and complete and review the collection of information. Persons are not required to respond to the collection of information unless it displays a currently valid OMB control number. If you have any comments about these estimates or any aspect of this data collection, contact: US Department of Labor, OSHA Office of Statistics, Room H-3624, 200 Constitution Ave, NW, Washington, DC 20210. Do not send the completed forms to this office.

Year 2020

U.S. Department of Labor
Occupational Safety and Health Administration
Form approval OSHA-190-0018

Establishment Information	
Your establishment name	L3 - PAR Electrical Contractors, Inc.
Street	4770 North Birchview Avenue
City	Kansas City
State	Missouri
Zip	64116
Industry description (e.g., Manufacture of motor truck trailers)	Powerline Construction
Standard Industrial Classification (SIC), if known (e.g., SIC 3715)	
OR Non-American Industrial Classification (NAICS), if known (e.g., 336212)	2 3 7 1 3 0
Employment Information	
Annual average number of employees	2,198
Total hours worked by all employees last year	5,542,477
Sight here	
Knowingly falsifying this document may result in a fine.	
I certify that I have examined this document and that to the best of my knowledge the entries are true, accurate, and complete.	
Company executive	Sam Deusch
Phone	816-591-4208
VP Safety file	1/19/2021
Date	

OSHA's Form 300A (Rev. 01/2004)

Summary of Work-Related Injuries and Illnesses

All establishments covered by Part 1904 must complete this Summary page, even if no injuries or illnesses occurred during the year. Remember to review the Log to verify that the entries are complete making sure you've added the entries from every page of the log. If you had no cases write "0".

Employers, former employees, and their representatives have the right to review the OSHA Form 300 in its entirety. They also have limited access to the OSHA Form 301 or its equivalent. See 29 CFR 1904.45. In OSHA's Recordkeeping rule, for further details on the access provisions for these forms.

Number of Cases		
Total number of deaths	Total number of cases with days away from work	Total number of cases with job transfer or restriction or other recordable cases
1 (C)	1 (H)	35 (J)

Number of Days	
Total number of days away from work	Total number of days of job transfer or restriction
387 (K)	36 (L)

Injury and Illness Types	
Total number of...	
(1) Injury	43
(2) Skin Disorder	0
(3) Respiratory Condition	0
(4) Poisoning	0
(5) Hearing Loss	0
(6) All Other Illnesses	2

Post this Summary page from February 1 to April 30 of the year following the year covered by the form

Public reporting burden for this collection of information is estimated to average 58 minutes per response, including time to review the instruction, search and gather the data needed, and complete and review the collection of information. Persons are not required to respond to the collection of information unless it displays a currently valid OMB control number. If you have any comments about these estimates or any aspect of this data collection, contact the Department of Labor, OSHA, Office of Statistics, Room N-3642, 200 Constitution Ave. NW, Washington, DC 20210. Do not send the completed forms to this

Year 2018

U.S. Department of Labor
Occupational Safety and Health Administration
Form approved OSHA no. 1218-0176

Establishment Information

Your establishment name L3 - PAR Electrical Contractors, Inc.
 Street 2770 North Beltvue Avenue
 City Kansas City State Missouri Zip 64116
 Industry description (e.g., Manufacture of motor truck trailers)
Powerline Construction

Standard Industrial Classification (SIC), if known (e.g., SIC 3715)
2 3 B 2 1 0
 OR North American Industrial Classification (NAICS), if known (e.g., 336212)

Employment Information

Annual average number of employees 2,542
 Total hours worked by all employees last year 5,945,259

Sign here [Signature]
 Knowingly falsifying this document may result in a fine.

I certify that I have examined this document and that to the best of my knowledge the entries are true, accurate, and complete.

Lee Bejinar VP Safety & DOT
 Company executive
 816-591-4208
 Phone
 1/7/2019
 Date

QUALIFICATIONS



SAFETY OVERVIEW: CITATIONS & REMEDIATION

PAR Electrical Contractors (PAR) holds safety to the highest level of concern and developed safety and health programs to support our safety interests of PAR employees and our clients. We are committed to provide employees with a safe and healthful workplace. The prevention of occupational injuries, illnesses, and exposures will always top priority.

Safety professionals assigned to a project are supported through a large peer group throughout the region and country of committed safety professionals within our company.

Our safety organization starts with the Vice President of Safety & Training, who provides the oversight and guidance for all the employees and supervision of safety professionals. PAR is composed of Regional Safety Directors, Safety Managers, Safety Coordinators, Fire Marshalls and fire watch personnel, as well as outside safety consultant company as needed.

Training is an essential part of our plan to provide a safe workplace at PAR. Each employee goes through a project safety and health orientation prior to the start of work. Training ensures our employees are trained to the specific job site environment they will be working in. Some of this training includes OSHA programs, First Aid, CPR and AED training, all terrain forklift use, tower rescue training, horizontal and vertical lifeline training, human external cargo training and equipment plans to address inspection, rigging, and lifting.

PAR is committed to proactively identifying hazardous conditions and practices that are likely to result in injury or illness to employees. We take prompt action to eliminate any hazards we find. In addition to reviewing injury records and investigating incidents for their causes, we provide clients with the information they need to help them understand PAR is one of the safest contractors in the industry, if not the safest. Our management team maintains a proactive safety leadership position in the industry.

Zero Accidents is the most important objective in our culture. Our Zero Tolerance policy against unsafe acts ensures all crewmembers understand the importance of safety — for them and their loved ones.

PAR has developed a mitigation plan for each violation to avoid repeating these unfortunate incidents. As you review our report, please note that historically, initial citations are reduced and often vacated and withdrawn upon further inspection.

In addition, although cases may appear on osha.gov, the cases remain open and the findings will remain unknown until an agreement is reached between OSHA and PAR. Until such time, PAR cannot accurately describe the incident, whether a citation/violation was issued, or what mitigation will be implemented, if any.

CITATION	OPEN DATE	LOCATION	CASE STATUS	DESCRIPTION
1494357.015	9/24/2020	CT	Note 2	CSHO inspected jobsite – no citations issued
1491906.015	9/3/2020	WA	Note 2	CSHO inspected jobsite – no citations issued
1489180.015	8/13/2020	CT	Note 2	CSHO Inspected jobsite – no citations issued
1473800.015	4/22/2020	NV	Closed	Citation was withdrawn

QUALIFICATIONS



SAFETY OVERVIEW: CITATIONS & REMEDIATION

CITATION	OPEN DATE	LOCATION	CASE STATUS	DESCRIPTION
1437436.015	10/14/2019	CA	Note 1	2 serious and 4 other than serious issued - contested
1432934.015	9/23/2019	IA	Closed	6 original citations were reduced to four other than serious citations
1417696.015	7/23/2019	CA	Note 1	6 serious citations issued – contested
1413163.015	7/5/2019	MO	Note 1	8 serious and 1 other than serious citations issued - contested
1411015.015	6/24/2019	CA	Note 2	CSHO inspected jobsite – no citations issued
1396304.015	4/26/2019	CA	Note 1	3 serious citations issued - contested
1375348.015	1/24/2019	CA	Note 1	1 Regulatory citation issued - contested
1356970.015	10/19/2018	CA	Note 1	1 serious citation issued – contested
1342542.015	8/28/2018	NV	Closed	CSHO inspected jobsite based on referral/complaint – no citations issued.
1339571.015	8/8/2018	IL	Closed	Heat illness hospitalization – no citations issued.
1322862.015	6/14/2018	IA	Closed 2 other than serious citations, 1 regulatory citation	Serious and one Other-than-Serious citations initially issued. Citation for not wearing PPE (rubber gloves) was vacated. Citation for not being insulated from energized parts was changed to improper removal of grounds and grouped with another citation. Citation for employee not using fall protection was vacated. Citation for not treating line as energized was grouped with other citation. Citation for encroaching MAD was vacated. Citation penalty for improper completion of 300 log was dropped, citation remains. PAR agreed to reissue a fall protection policy to employees, apply fall protection signs on aerial lifts, update job site safety audits to focus on fall protection and grounding, complete fall protection refresher training and review audits to ensure compliance.

No Citations 2017

Note 1: Although this case is listed on osha.gov, the case remains open and the findings will remain unknown until an agreement is reached between OSHA and PAR. Until such time, PAR cannot accurately describe the incident, whether a citation/violation was issued, or what mitigation will be implemented, if any.

Note 2: Although this case is listed on osha.gov, the case remains open. No citations have been issued.

QUALIFICATIONS



SAFETY OVERVIEW: FATALITIES

2020

On September 2, 2020, in Central Washington state, a four-man crew (consisting of two journeymen and two apprentices), were tasked with replacing insulators and hardware on a 287 kV line. The crew members were aloft in the tower working in two-man teams. The standard practice of the crews was to utilize a high voltage tester to determine the presence of voltage, attach personal protective grounds (PPG) to the tower, and then attach the PPG to the relevant conductor with the live line tool. The crew utilized a helicopter to position two separate 16-foot clipping ladders with tooling attached to each ladder.

As the crews started work on the middle conductor, the remaining crew members witnessed the apprentice securing his fall protection and transitioning from the structure bridge down onto the top rungs of the ladder. Although the crew did not witness the specific moment the incident occurred, they noticed the injured apprentice slumped into his harness and non-responsive. The helicopter transported the apprentice from the structure. Despite lifesaving measures by employees and EMS personnel, the apprentice was not revived.

The apprentice appeared to have experienced an electrical incident, caused by induction, while moving into position to install the PPG on the de-energized 287 kV line.

PAR's corporate management and safety teams, in conjunction with Quanta Services, Inc., are completing an in-depth analysis on procedures regarding establishing an Equal Potential Zone (EPZ) prior to encroaching minimum approach distance (MAD). Once completed, the results will be shared and implemented on a nation-wide basis.

2019

On July 22, 2019, in California, a five-man crew consisting of a foreman and four journeyman linemen were performing a pole change out. After grounding adjacent structures and catching off the wire at adjacent structures, the wire was lowered and the old wood pole was topped off and flown out. The crew set the new steel pole, plumbed and backfilled and installed ladders and two structure-mounted insulating work platforms (also known as Baker Boards). After installing the Baker Boards (8 foot and 12 foot), the crew started installing the insulators and wire onto the new structure.

Immediately prior to the incident, Journey Lineman 1 (JL1) was standing on the board near the pole and Journey Lineman 2 (JL2) was on the board approximately 9-feet out from the pole. The three employees on the ground were utilizing a handline to pull up the northwest conductor and JL2 was preparing to install a hoist and grip to secure the phase to the dead-end insulator. As JL2 reached out to install the grip, a cast-metal segment of the board's securement system broke causing a catastrophic failure, resulting in the board and the two employees falling to the ground.

After extensive life-saving efforts by the crew and several First Responder resources, JL2 was pronounced deceased at the work site. JL1 was examined and released from the hospital the next day.

After this incident, PAR Management met with all local field leadership to ensure crew leaders understood the importance of proper fall protection procedures. In addition, PAR has begun retraining all personnel who potentially could work in situations which would trigger PAR's fall protection requirements. PAR continues to discuss fall protection with all Divisions.

2018

On Wednesday, June 13, 2018, while a PAR crew was finalizing storm restoration efforts on a 69 kV transmission line in a rural area in Iowa, an employee ostensibly experienced an electrical incident, presumably caused by induction, while removing grounds from the de-energized 69 kV line. Because he was

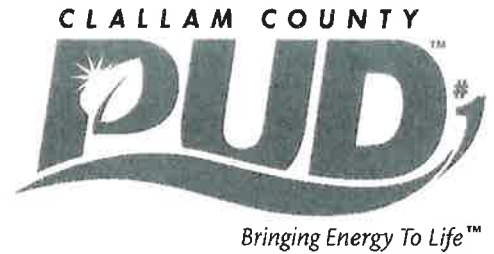
QUALIFICATIONS



SAFETY OVERVIEW: FATALITIES

working from an elevated aerial lift, he fell to the ground. His fellow crewmembers immediately administered first aid and continued to do so until emergency medical services arrived. EMS transported the injured employee to a local hospital where he passed.

After this incident, PAR management reached out to the crew and to all PAR Divisions to remind them of the importance of safe distances and the proper process for removing grounds.



MEMORANDUM

Date: March 22, 2021
To: Doug Nass, General Manager
From: John Purvis, Assistant General Manager
Re: CONTRACTOR PREQUALIFICATION APPLICATIONS

The contractor on the following list is requesting approval for prequalification for the upcoming calendar year. Sean Worthington, Treasurer/Finance Manager, has examined the financial data submitted with the application as well as the bonding letter from their surety and/or bonding company and has recommended the prequalification amount as indicated:

Contractor	Previously Approved Amount	Recommended Amount
Palouse Power LLC	First Time Applicant	\$2,000,000

Approved by Board of Commissioners at meeting of: _____, 20__.

Doug Nass, General Manager

District Use Only: MH JP TL BD SW JS

Previous Pre Qual Amount \$ N/A New Pre-Qual Amount. \$2,000,000

References checked by Terry Lind (on new contractors only) Date: 3/2/2021

Date To Board March 22, 2021



**APPLICATION FOR PREQUALIFICATION TO BID ON
CONSTRUCTION OR IMPROVEMENT OF ELECTRICAL FACILITY**

Contractors wishing to apply to the PUBLIC UTILITY DISTRICT NO. 1 OF CLALLAM COUNTY for designation as a pre-qualified bidder for construction or improvement of any electrical facility shall complete the following questionnaire and submit all the information requested.

As used herein, the term "construction or improvement of any electrical facility" shall mean the construction, the moving, maintenance, modification, or enlargement of facilities primarily used or to be used for the transmission or distribution of electricity at voltages above seven hundred fifty volts, including structures directly supporting transmission or distribution conductors but not including site preparation, housing, or protective fencing associated with but not included in a contract for such construction, moving, modification, maintenance, or enlargement of such facilities.

1. Name of Business: Palouse Power, LLC
2. Address -- Mailing: P.O Box 356, Quincy, WA 98848
Business: 4745 Highway 281 N, Quincy, WA 98848
Telephone Number: 509-237-8817
FAX Number: _____
E-Mail Address: jzimmer@palousepower.com bids@palousepower.com
U.B.I. Number: 604 350-482
Contractor Registration No: PALOUPL817DA
WA Employment Security No: 795830-00-5
Dept. of Revenue State Excise Tax No: 604 350 482
Company Federal Tax ID No: 83-3113676
Sole Proprietorship Partnership Incorporation

3. If Applicant is a corporation:
- a. State of incorporation: WA
 - b. Name and address of registered agent: Jeff Zimmer - 5836 RD O SW, Quincy, WA 98848
Coty O'Neel - 23420 Sunsera Loop NW, Quincy, WA 98848
 - c. Names and addresses of officers of the corporation and their length of time with corporation. Indicate by an "*" those authorized to sign contracts:
Jeff Zimmer - 5836 RD O SW, Quincy, WA 98848 - 3 Years *
Coty O'Neel - 23420 Sunsera Loop NW, Quincy, WA 98848 - 3 Years *
 - d. Number of years the corporation has been in business: 3

4. If Applicant is a partnership, state -

- a. Names and addresses of all partners:

- b. Length of time partnership has been in business: _____

5. If Applicant is a sole proprietorship, how long have you been in business? _____

6. Number of years Applicant has performed the type of work for which Applicant is bidding: 3

7. Has the Applicant paid all current license fees to the State of Washington:

(circle one) **YES** NO

License type: Electrical _____ Construction _____ Both X

License # PALOUPL817DA License # PALOUPL814K2

- 8. Attach a **general résumé** setting forth applicant's experience, technical qualifications, and organization's ability to perform the proposed construction.
- 9. Attach a **list of your supervisory personnel, their qualifications, and years of experience.** Also list the number and type of craftsmen available, and list equipment available for work.
- 10. Attach a **list of clients served over the last three (3) years** including their names, addresses, location of the jobs performed, and contract amounts of the larger contracts. Be sure to include all work done with other Washington public utility districts.
- 11. What is the maximum amount of work, expressed in dollars, which you consider you are capable of undertaking? \$ 20,000,000

12. Set forth the name and address of Applicant's bank, including the branch and name of the individual in said bank to be contacted for financial reference.

Washington Trust Bank - 509 Central Ave, Quincy, WA 98848 - Griselda Lopez

13. Set forth the names and addresses of three (3) clients who will act as references.

Perry Wood - Kittitas PUD - 1400 Vantage HWY, Ellensburg, WA 98926

Frank Beatty - Inland Power & Light - 10110 W Hallett Rd, Spokane, WA 99224

Jesse Grad - Benton PUD - 2721 W 10th Ave, Kennewick, WA 99336

14. Attach your last fiscal year's complete financial statement (**Balance Sheet and Income Statement**). You must also submit a letter from your bonding/surety company that identifies their capacity in aggregate and by project.

Note: Application for Pre-qualification will not be considered without last fiscal year's complete financial statement.

15. Affirm that Applicant will pay wages and benefits for craftsmen employed on work that prevail in the locality of the work, as determined by the Department of Labor and Industries. Affirm
(Please write "affirm", if you agree)

16. Affirm that Applicant will comply with government regulations regarding non-discrimination of employment and employment practices on the basis of sex, race, color, or national origin. Affirm
(Please write "affirm", if you agree)

17. APPLICANT RECOGNIZES AND AGREES THAT UNDER THE PROVISIONS OF RCW 54.04.085, IF THE DISTRICT COMMISSION DETERMINES THAT A PREQUALIFIED CONTRACTOR NO LONGER MEETS ALL OF THE REQUIREMENTS FOR PREQUALIFICATION STATUS, THE DISTRICT MAY REFUSE TO FURNISH THAT CONTRACTOR WITH A CONTRACT PROPOSAL FORM AND MAY REJECT ANY BID PROPOSAL SUBMITTED BY THAT CONTRACTOR. Affirm
(Please write "affirm", if you agree)

18. List all OSHA citations received over the past three years including:

- Violation type
- Date
- Outcome and brief description of citation
- Any fatal accidents

• **MUST ATTACH OSHA 300 LOG FOR THE PREVIOUS 3 YEAR PERIOD**

None

19. Applicant confirms they are not on any State or Federal Suspended/Debarment lists. If for any reason applicant is placed on any State or Federal Suspended/Debarment lists, applicant must inform the District immediately and is banned from bidding on any project until the Suspension/Debarment is lifted and at the discretion of the District. Confirmed

For which of the following classes of work are you seeking prequalification? Indicate by use of "X" in proper square.

- A. DISTRIBUTION
- | | | |
|----|-------------------------|-------------------------------------|
| 1. | Hot Work - Overhead | <input checked="" type="checkbox"/> |
| 2. | Overhead Construction | <input checked="" type="checkbox"/> |
| 3. | Underground - Primary | <input checked="" type="checkbox"/> |
| 4. | Underground - Secondary | <input checked="" type="checkbox"/> |
| 5. | Plowing | <input checked="" type="checkbox"/> |
| 6. | Trenching | <input checked="" type="checkbox"/> |
- B. TRANSMISSION
- | | | |
|----|---------------------------------|-------------------------------------|
| 1. | Wood or Fiberglass Poles | <input checked="" type="checkbox"/> |
| 2. | Steel Tower | <input checked="" type="checkbox"/> |
| 3. | Steel or Concrete Poles | <input checked="" type="checkbox"/> |
| 4. | Underground | <input checked="" type="checkbox"/> |
| 5. | Stringing and Sagging Conductor | <input checked="" type="checkbox"/> |
- C. POLE AND WOOD PRODUCT INSPECTION
- | | | |
|----|--|--------------------------|
| 1. | Inspection and Treatment of Poles in Place | <input type="checkbox"/> |
| 2. | Inspection of New Crossarms and Poles | <input type="checkbox"/> |
- D. SUBSTATION
- | | | |
|----|-----------------------------|-------------------------------------|
| 1. | Complete Installation | <input checked="" type="checkbox"/> |
| 2. | Control Wiring and Metering | <input checked="" type="checkbox"/> |
| 3. | Maintenance | <input checked="" type="checkbox"/> |
- E. AREA AND STREET LIGHTING
- | | | |
|----|--------------|-------------------------------------|
| 1. | Installation | <input checked="" type="checkbox"/> |
| 2. | Maintenance | <input checked="" type="checkbox"/> |
- F. TREE TRIMMING AND BRUSHING
- | | | |
|----|---------------------------|--------------------------|
| 1. | Involving "Hot" Lines | <input type="checkbox"/> |
| 2. | Not involving "Hot" Lines | <input type="checkbox"/> |
- G. RIGHT-OF-WAY CLEARING
- H. ENVIRONMENTAL CLEANUP SERVICES
- I. MISCELLANEOUS (List any special class not covered above)
- _____
- _____



MEMORANDUM

Date: March 22, 2021
To: Doug Nass, General Manager
From: John Purvis, Assistant General Manager
Re: CONTRACTOR PREQUALIFICATION APPLICATIONS

The contractor on the following list is requesting approval for prequalification for the upcoming calendar year. Sean Worthington, Treasurer/Finance Manager, has examined the financial data submitted with the application as well as the bonding letter from their surety and/or bonding company and has recommended the prequalification amount as indicated:

Contractor	Previously Approved Amount	Recommended Amount
Cannon Constructors LLC	First Time Applicant	\$10,000,000

Approved by Board of Commissioners at meeting of: _____, 20__.

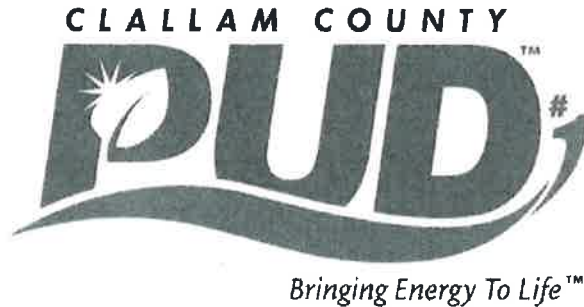
Doug Nass, General Manager

District Use Only: MH JP TL BD SW JS

Previous Pre-Qual Amount: \$ new applicant New Pre-Qual Amount: \$10,000,000

References checked by: Terry Lind (on new contractors only) Date: 3/12/2021

Date To Board: March 22, 2021



**APPLICATION FOR PREQUALIFICATION TO BID ON
CONSTRUCTION OR IMPROVEMENT OF ELECTRICAL FACILITY**

Contractors wishing to apply to the PUBLIC UTILITY DISTRICT NO. 1 OF CLALLAM COUNTY for designation as a pre-qualified bidder for construction or improvement of any electrical facility shall complete the following questionnaire and submit all the information requested.

As used herein, the term "construction or improvement of any electrical facility" shall mean the construction, the moving, maintenance, modification, or enlargement of facilities primarily used or to be used for the transmission or distribution of electricity at voltages above seven hundred fifty volts, including structures directly supporting transmission or distribution conductors but not including site preparation, housing, or protective fencing associated with but not included in a contract for such construction, moving, modification, maintenance, or enlargement of such facilities.

1. Name of Business: CANNON CONSTRUCTORS LLC
2. Address -- Mailing: 406 PORTER WAY MILTON WA. 98354
Business: 406 PORTER WAY MILTON WA. 98354
Telephone Number: 253-922-2787
FAX Number: 253-922-3245
E-Mail Address: rgunter@cannonconstructioninc.com
U.B.I. Number: 603-209-463
Contractor Registration No: L&I 535-832-03 CANNOCI840JA / CANNOCI8401A
WA Employment Security No: 458177-00-4
Dept. of Revenue State Excise Tax No: 603-209-463
Company Federal Tax ID No: 45-53555120
Sole Proprietorship Partnership Incorporation

3. If Applicant is a corporation:
- State of incorporation: WASHINGTON
 - Name and address of registered agent: MARK PATTERSON
406 PORTER WAY MILTON WA. 98354
 - Names and addresses of officers of the corporation and their length of time with corporation. Indicate by an "*" those authorized to sign contracts:
MICHAEL CANNON CEO* 36 YEARS
DARREN MOLOZNIK VP/COO* 9 YEARS
TOM SHEARD GENERAL MANAGER* 21 YEARS
 - Number of years the corporation has been in business: 36
4. If Applicant is a partnership, state -
- Names and addresses of all partners:
N/A

 - Length of time partnership has been in business: N/A
5. If Applicant is a sole proprietorship, how long have you been in business? 36
6. Number of years Applicant has performed the type of work for which Applicant is bidding: 10
7. Has the Applicant paid all current license fees to the State of Washington:
- (circle one) YES NO
- License type: Electrical Construction Both
- License # CANNOCI840JA License # CANNOCI8401A
8. Attach a **general résumé** setting forth applicant's experience, technical qualifications, and organization's ability to perform the proposed construction.
9. Attach a **list of your supervisory personnel, their qualifications, and years of experience**. Also list the number and type of craftsmen available, and list equipment available for work.
10. Attach a **list of clients served over the last three (3) years** including their names, addresses, location of the jobs performed, and contract amounts of the larger contracts. Be sure to include all work done with other Washington public utility districts.
11. What is the maximum amount of work, expressed in dollars, which you consider you are capable of undertaking? \$ 25 MIL

12. Set forth the name and address of Applicant's bank, including the branch and name of the individual in said bank to be contacted for financial reference.

Columbia Bank Fife WA. Ashley Jones 253-305-4511 James Miller 253-310-2462

13. Set forth the names and addresses of three (3) clients who will act as references.

SEATTLE CITY LIGHT 700 5TH AVE SUITE 3200 SEATTLE WA. 98104 TITUS BUTCHER 206-549-7212

OHOP MUTUAL LIGHT 34014 MOUNTAIN HWY E. EATONVILLE WA. 98328 DALE HEMENWAY 253-208-5161

CITY OF MILTON 1000 LAUREL ST. MILTON 98354 JARROD LEE 253-255-3624

14. Attach your last fiscal year's complete financial statement (**Balance Sheet and Income Statement**). You must also submit a letter from your bonding/surety company that identifies their capacity in aggregate and by project.

Note: Application for Pre-qualification will not be considered without last fiscal year's complete financial statement.

15. Affirm that Applicant will pay wages and benefits for craftsmen employed on work that prevail in the locality of the work, as determined by the Department of Labor and Industries. AFFIRM
(Please write "affirm", if you agree)

16. Affirm that Applicant will comply with government regulations regarding non-discrimination of employment and employment practices on the basis of sex, race, color, or national origin. AFFIRM
(Please write "affirm", if you agree)

17. APPLICANT RECOGNIZES AND AGREES THAT UNDER THE PROVISIONS OF RCW 54.04.085, IF THE DISTRICT COMMISSION DETERMINES THAT A PREQUALIFIED CONTRACTOR NO LONGER MEETS ALL OF THE REQUIREMENTS FOR PREQUALIFICATION STATUS, THE DISTRICT MAY REFUSE TO FURNISH THAT CONTRACTOR WITH A CONTRACT PROPOSAL FORM AND MAY REJECT ANY BID PROPOSAL SUBMITTED BY THAT CONTRACTOR. AFFIRM
(Please write "affirm", if you agree)

18. List all OSHA citations received over the past three years including:

- Violation type
- Date
- Outcome and brief description of citation
- Any fatal accidents
- **MUST ATTACH OSHA 300 LOG FOR THE PREVIOUS 3 YEAR PERIOD**

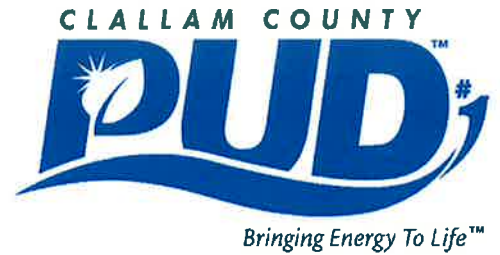
NO VIOLATIONS

SEE ATTACHED OSHA LOGS

19. Applicant confirms they are not on any State or Federal Suspended/Debarment lists. If for any reason applicant is placed on any State or Federal Suspended/Debarment lists, applicant must inform the District immediately and is banned from bidding on any project until the Suspension/Debarment is lifted and at the discretion of the District.

For which of the following classes of work are you seeking prequalification? *Indicate by use of "X" in proper square.*

- A. DISTRIBUTION
- | | | |
|----|-------------------------|-------------------------------------|
| 1. | Hot Work - Overhead | <input checked="" type="checkbox"/> |
| 2. | Overhead Construction | <input checked="" type="checkbox"/> |
| 3. | Underground - Primary | <input checked="" type="checkbox"/> |
| 4. | Underground - Secondary | <input checked="" type="checkbox"/> |
| 5. | Plowing | <input checked="" type="checkbox"/> |
| 6. | Trenching | <input checked="" type="checkbox"/> |
- B. TRANSMISSION
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| 1. | Wood or Fiberglass Poles | <input checked="" type="checkbox"/> |
| 2. | Steel Tower | <input type="checkbox"/> |
| 3. | Steel or Concrete Poles | <input type="checkbox"/> |
| 4. | Underground | <input type="checkbox"/> |
| 5. | Stringing and Sagging Conductor | <input checked="" type="checkbox"/> |
- C. POLE AND WOOD PRODUCT INSPECTION
- | | | |
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| 1. | Inspection and Treatment of Poles in Place | <input type="checkbox"/> |
| 2. | Inspection of New Crossarms and Poles | <input type="checkbox"/> |
- D. SUBSTATION
- | | | |
|----|-----------------------------|--------------------------|
| 1. | Complete Installation | <input type="checkbox"/> |
| 2. | Control Wiring and Metering | <input type="checkbox"/> |
| 3. | Maintenance | <input type="checkbox"/> |
- E. AREA AND STREET LIGHTING
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|----|--------------|-------------------------------------|
| 1. | Installation | <input checked="" type="checkbox"/> |
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- F. TREE TRIMMING AND BRUSHING
- | | | |
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| 1. | Involving "Hot" Lines | <input type="checkbox"/> |
| 2. | Not involving "Hot" Lines | <input type="checkbox"/> |
- G. RIGHT-OF-WAY CLEARING
- H. ENVIRONMENTAL CLEANUP SERVICES
- I. MISCELLANEOUS (List any special class not covered above)
- | | |
|--|-------------------------------------|
| <u>DIRECTIONAL BORING</u> | <input checked="" type="checkbox"/> |
| <u>MAKE READY ENGINEERING/ 4G & 5G ANTENNA PLACEMENT</u> | <input checked="" type="checkbox"/> |



MEMORANDUM

Date: March 22, 2021
To: Doug Nass, General Manager
From: John Purvis, Assistant General Manager
Re: CONTRACTOR PREQUALIFICATION APPLICATIONS

The contractor on the following list is requesting approval for prequalification for the upcoming calendar year. Sean Worthington, Treasurer/Finance Manager, has examined the financial data submitted with the application as well as the bonding letter from their surety and/or bonding company and has recommended the prequalification amount as indicated:

Contractor	Previously Approved Amount	Recommended Amount
Riverline Power LLC	First Time Applicant	\$1,000,000

Approved by Board of Commissioners at meeting of: _____, 20__.

Doug Nass, General Manager

District Use Only: MH___ JP___ TL___ BD___ SW___ JS___
 Previous Pre-Qual Amount: \$_____ New Pre-Qual Amount: _____
 References checked by: _____ (on new contractors only) Date: _____
 Date To Board: _____



**APPLICATION FOR PREQUALIFICATION TO BID ON
 CONSTRUCTION OR IMPROVEMENT OF ELECTRICAL FACILITY**

Contractors wishing to apply to the PUBLIC UTILITY DISTRICT NO. 1 OF CLALLAM COUNTY for designation as a pre-qualified bidder for construction or improvement of any electrical facility shall complete the following questionnaire and submit all the information requested.

As used herein, the term "construction or improvement of any electrical facility" shall mean the construction, the moving, maintenance, modification, or enlargement of facilities primarily used or to be used for the transmission or distribution of electricity at voltages above seven hundred fifty volts, including structures directly supporting transmission or distribution conductors but not including site preparation, housing, or protective fencing associated with but not included in a contract for such construction, moving, modification, maintenance, or enlargement of such facilities.

1. Name of Business: RiverLine Power, LLC

2. Address -- Mailing: 2510 NW 374th Circle La Center, WA 98629
 Business: 22105-B NE 72nd Ave Battle Ground, WA 98604
 Telephone Number: 360-360-2611
 FAX Number: N/A
 E-Mail Address: caseyl@riverlinepower.com
 U.B.I. Number: 603 513 537

Contractor Registration No: RIVERPL803R9
 WA Employment Security No: 002596-00-3
 Dept. of Revenue State Excise Tax No: 603 513 537
 Company Federal Tax ID No: 47-4588924

Sole Proprietorship Partnership Incorporation

3. If Applicant is a corporation:

a. State of incorporation: Washington

b. Name and address of registered agent: Andrea Morgan Luce

c. Names and addresses of officers of the corporation and their length of time with corporation. Indicate by an "*" those authorized to sign contracts:

*Andrea Luce, *Casey Luce

d. Number of years the corporation has been in business: <1

4. If Applicant is a partnership, state -

a. Names and addresses of all partners:

N/A

b. Length of time partnership has been in business: N/A

5. If Applicant is a sole proprietorship, how long have you been in business? N/A

6. Number of years Applicant has performed the type of work for which Applicant is bidding: 20

7. Has the Applicant paid all current license fees to the State of Washington:

(circle one) YES NO

License type: Electrical Construction Both

License # RIVERPL803R9 License #

8. Attach a **general résumé** setting forth applicant's experience, technical qualifications, and organization's ability to perform the proposed construction.

9. Attach a **list of your supervisory personnel, their qualifications, and years of experience.** Also list the number and type of craftsmen available, and list equipment available for work.

10. Attach a **list of clients served over the last three (3) years** including their names, addresses, location of the jobs performed, and contract amounts of the larger contracts. Be sure to include all work done with other Washington public utility districts.

11. What is the maximum amount of work, expressed in dollars, which you consider you are capable of undertaking? \$ 2,500,000.00

12. Set forth the name and address of Applicant's bank, including the branch and name of the individual in said bank to be contacted for financial reference.

Columbia Bank, Woodland Branch, Melissa Greer mgreer@columbiabank.com

13. Set forth the names and addresses of three (3) clients who will act as references.

PacifiCorp - Jim Coppedge 503-280-2783

Portland General Electric - Jesse Huselid 503-464-7957

CPI - Billy Taylor 541-740-0995

14. Attach your last fiscal year's complete financial statement (**Balance Sheet and Income Statement**). You must also submit a letter from your bonding/surety company that identifies their capacity in aggregate and by project.

Note: Application for Pre-qualification will not be considered without last fiscal year's complete financial statement.

15. Affirm that Applicant will pay wages and benefits for craftsmen employed on work that prevail in the locality of the work, as determined by the Department of Labor and Industries. affirm
(Please write "affirm", if you agree)

16. Affirm that Applicant will comply with government regulations regarding non-discrimination of employment and employment practices on the basis of sex, race, color, or national origin. affirm
(Please write "affirm", if you agree)

17. APPLICANT RECOGNIZES AND AGREES THAT UNDER THE PROVISIONS OF RCW 54.04.085, IF THE DISTRICT COMMISSION DETERMINES THAT A PREQUALIFIED CONTRACTOR NO LONGER MEETS ALL OF THE REQUIREMENTS FOR PREQUALIFICATION STATUS, THE DISTRICT MAY REFUSE TO FURNISH THAT CONTRACTOR WITH A CONTRACT PROPOSAL FORM AND MAY REJECT ANY BID PROPOSAL SUBMITTED BY THAT CONTRACTOR. affirm
(Please write "affirm", if you agree)

18. List all OSHA citations received over the past three years including:

- Violation type
- Date
- Outcome and brief description of citation
- Any fatal accidents
- **MUST ATTACH OSHA 300 LOG FOR THE PREVIOUS 3 YEAR PERIOD**

No OSHA citations to date. We have an OSHA log for 2020 but not for 2019 or 2018, as the company didn't do any work in those years.

19. Applicant confirms they are not on any State or Federal Suspended/Debarment lists. If for any reason applicant is placed on any State or Federal Suspended/Debarment lists, applicant must inform the District immediately and is banned from bidding on any project until the Suspension/Debarment is lifted and at the discretion of the District.

For which of the following classes of work are you seeking prequalification? *Indicate by use of "X" in proper square.*

- A. DISTRIBUTION
 - 1. Hot Work - Overhead
 - 2. Overhead Construction
 - 3. Underground - Primary
 - 4. Underground - Secondary
 - 5. Plowing
 - 6. Trenching

- B. TRANSMISSION
 - 1. Wood or Fiberglass Poles
 - 2. Steel Tower
 - 3. Steel or Concrete Poles
 - 4. Underground
 - 5. Stringing and Sagging Conductor

- C. POLE AND WOOD PRODUCT INSPECTION
 - 1. Inspection and Treatment of Poles in Place
 - 2. Inspection of New Crossarms and Poles

- D. SUBSTATION
 - 1. Complete Installation
 - 2. Control Wiring and Metering
 - 3. Maintenance

- E. AREA AND STREET LIGHTING
 - 1. Installation
 - 2. Maintenance

- F. TREE TRIMMING AND BRUSHING
 - 1. Involving "Hot" Lines
 - 2. Not involving "Hot" Lines

- G. RIGHT-OF-WAY CLEARING

- H. ENVIRONMENTAL CLEANUP SERVICES

- I. MISCELLANEOUS (List any special class not covered above)
 - _____
 - _____

□

I certify that information herein and/or attached is correct, true, and complete.

SIGNED this 4th day of March, 2021.

[Handwritten Signature]
Signature of Applicant

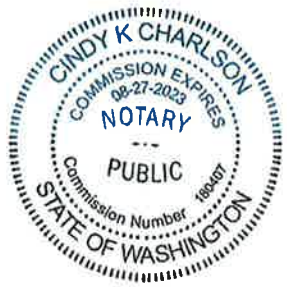
Casey Luce Operations Manager
Name and Title (Typed or Printed)

STATE OF WASHINGTON)

County of _____) ss.
_____)

Signed or attested before me on this 4th day of March, 2021, by

Casey Luce



[Notary Seal]

Cindy Charlson
NOTARY PUBLIC in and for the
State of Washington
My Commission Expires: August 27, 2023